



City of Los Altos

# Los Altos Community Center



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MONTHLY REPORT #18

FEBRUARY 2021

PREPARED BY NOVA PARTNERS, INC.



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# Los Altos Community Center

## OWNER

City of Los Altos  
Donna Legge  
Manuel Hernandez  
Peter Maslo  
James Sandoval

## ARCHITECT

Noll & Tam  
Architects, Inc.  
Janet Tam  
James Gwise  
Dora Pollak  
Gavin Ross  
Trina Goodwin

## GENERAL CONTRACTOR

Gonsalves & Stronck  
Construction, Inc.  
Keith Gonsalves  
Ken Gendotti  
Lance Zurfluh  
Craig Muhlenhaupt  
Kyle Walker  
Melanie Rivera

## CONSTRUCTION MANAGER

Nova Partners, Inc.  
David Marks  
Joe Capps-Jenner  
Saul Flores  
Sam Tooley

The Los Altos Community Center will support play, learning and community gatherings and will be configured to maximize connections to existing amenities on the Civic Center campus and downtown.

The building will contain modern amenities, be sustainably designed and provide facilities that are both adequate and useful to the community. The architecture will be inviting and showcase the unique character of the City of Los Altos, with the building located in a beautiful park-like setting.



# Project Summary

The Hillview Community Center located at 97 Hillview Avenue, Los Altos was constructed in the 1940s and 1950s as an elementary school and has served as a community center since 1975. The buildings were originally constructed as wood-frame and steel structures and had undergone numerous additions, renovations, and upgrades over more than 70 years. The scope of this project is to demolish the existing 30,362 square-foot community center, re-designing the site, retaining 71 existing trees, and constructing a new one-story 24,500 square-foot community center building occupying a location at the north end of the present community center site. Pedestrian pathways and crosswalks will be provided throughout the site to connect the parking lots and existing sidewalks to the new buildings, recreational facilities, and existing buildings surrounding the site such as the History Museum and Library. The driveway connections to Hillview Avenue will be realigned, with a total of two driveway connections rather than the existing four driveway entrances. The site will function more efficiently and provide a better connection to the existing buildings within the Civic Center.

The construction phase of the project began with bidding and subsequent City Council approval of the construction contract in July 2019. The project budget approved by City Council for the entire project is \$38,335,400 which includes all soft costs, hard costs and furniture for the new building.

The construction work is being performed by Gonsalves & Stronck Construction Company, Inc. Demolition of the site began in September 2019 and the buildings were demolished in October 2019. Through February 2020, installation of interior mechanical systems, electrical systems, and drywall is continues. Windows installation is progressing throughout building. On the exterior, progress continues on the building exterior and parking lots, grading, and sitework are continuing.

In accordance with the shelter-in-place order issued by Santa Clara County, on March 31, 2020, in response to COVID-19, work on-site was suspended until the revised County order on April 29, 2020. Work resumed, with new health and safety requirements, on May 4, 2020. Following a confirmed case of COVID-19, the site was voluntarily closed for sanitization on September 11, 2020 and reopened September 15, 2020 in accordance with the contractor's protocols.

The original November 25, 2020 substantial completion date reflected in the bid will be extended. Substantial completion is currently anticipated in May, 2021. The completion date may continue to be adjusted as impacts from COVID-19 are realized. For more details on the budget and schedule, see pages 9 & 10 and Appendices A & B enclosed.

# Activities Summary

## February 2021 Activities:

Construction activities performed by Gonsalves & Stronck Construction include:

- Continued implementation of COVID-19 health and safety plan protocols in accordance with Santa Clara County.
- Continued installation of mechanical ductwork and plumbing.
- Installation of commercial kitchen equipment.
- Installation of millwork and finishes.
- Continued electrical and drywall installation.
- Paving at main entrance parking lot.

## Upcoming Activities:

During March 2021, Gonsalves & Stronck Construction expects to perform the following activities:

- Continued COVID-19 implementation of health and safety protocols in accordance with Santa Clara County.
- Installation of finished flooring materials.
- Installation of ceiling finishes.
- Install building exterior finishes: cement board, plaster, and cedar siding.
- site sidewalks.

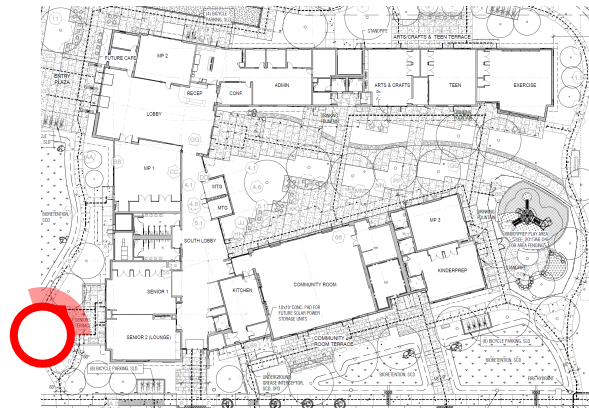
A detailed construction schedule is included in Appendix B. Please note, further adjustments may be required due to COVID-19 and other unforeseen circumstances.

# Project Photos

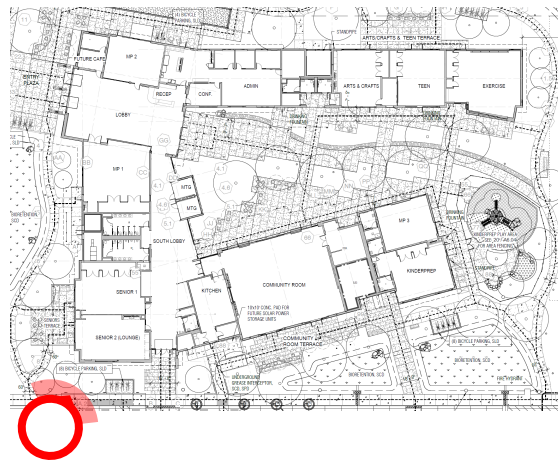
Progress photographs from February, 2021.



Exterior at Main Entrance

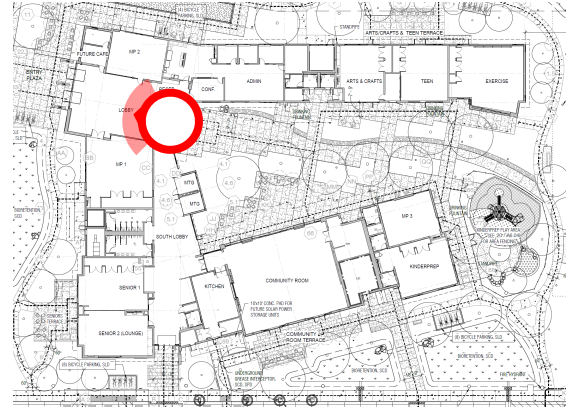


Exterior Progress at South Entrance

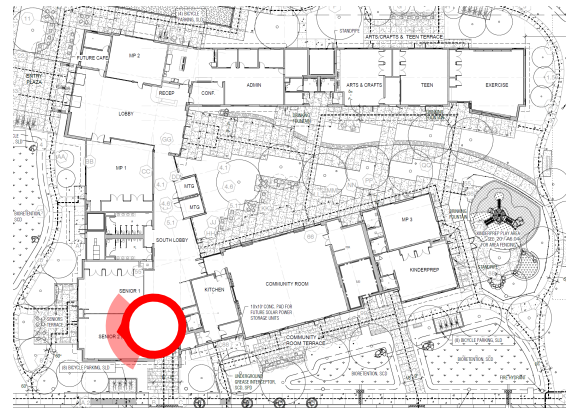


# Project Photos

Progress photographs from February, 2021.



Fixtures and drywall progress at Main Lobby



Fixtures and drywall progress at Seniors' Room

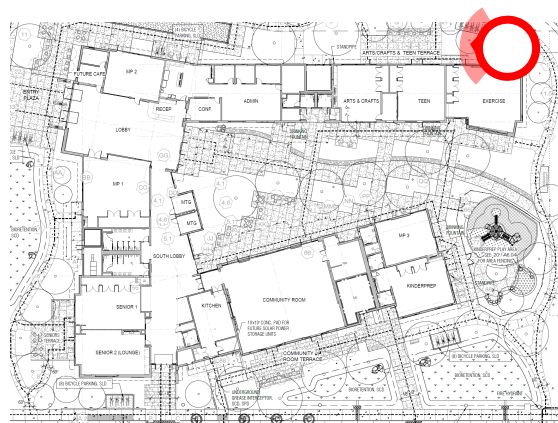


# Project Photos

Progress photographs from February, 2021.



Exterior Progress at Main Courtyard



Exterior progress at Northern Site

# Project Budget



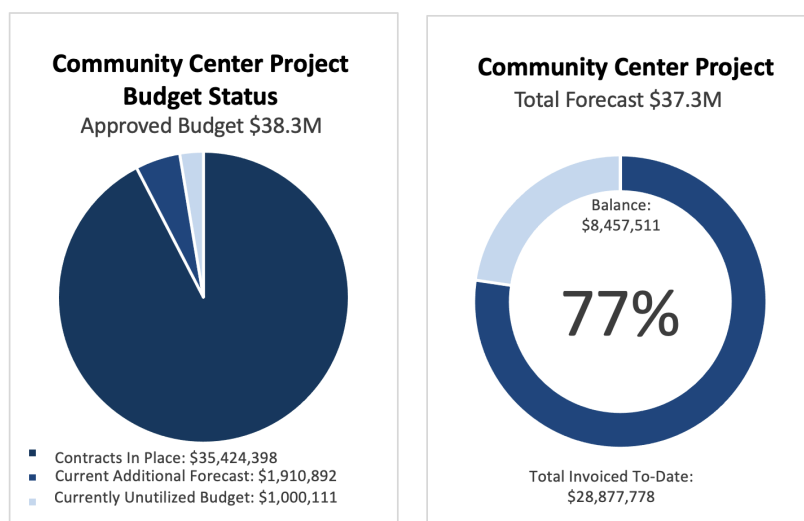
**LOS ALTOS COMMUNITY CENTER**  
97 Hillview Avenue, Los Altos  
Project Budget Report  
Feb 2021



A	B	C	D	E	F = D + E	G = C - D	H = C - F	I
Item #	Category	Approved Budget	Contracts In Place	Current Additional Forecast	Total Contract and Forecasted	Currently Uncommitted Budget	Currently Forecasted Unutilized Budget	Total Invoiced To-Date
1	Soft Cost	\$ 5,535,443	\$ 5,497,172	\$ 258,800	\$ 5,755,972	\$ 38,271	\$ (220,529)	\$ 5,003,017
2	Construction	\$ 31,035,400	\$ 29,106,523	\$ 1,201,925	\$ 30,308,448	\$ 1,928,877	\$ 726,952	\$ 23,499,513
3	FF&E + Expenses	\$ 1,764,557	\$ 820,702	\$ 450,167	\$ 1,270,869	\$ 943,855	\$ 493,688	\$ 375,248
	<b>Total</b>	<b>\$ 38,335,400</b>	<b>\$ 35,424,398</b>	<b>\$ 1,910,892</b>	<b>\$ 37,335,289</b>	<b>\$ 2,911,002</b>	<b>\$ 1,000,111</b>	<b>\$ 28,877,778</b>

#### Key Notes

Column D	Includes Change Orders and other Contract Amendments executed to date
Column E	Includes Pending Contract Amendments and Anticipated Costs
Column G	Current forecasted unspent reserve to cover unforeseen expenses (i.e., forecasted amount to-date under \$38.3M budget)
Soft Costs	Costs for permitting and professional consultants including architect and construction manager
Construction	Contract with General Contractor Gonsalves & Stronck
FF&E + Expenses	Furniture, fixtures, equipment, and project expenses



Total project budget of \$38,335,400 approved by Los Altos City Council on July 30, 2019.

Refer to Appendix A for budget details:

- Project Budget Metrics
- Construction Cost Details
- Contingency Transfers (approved to date)

# Milestone Schedule

Item	Description	Duration	Scheduled Start	Scheduled Finish	Actual Start	Actual Finish
1	Execute Contract	0	8/3/19	8/3/19	8/3/19	8/19/19
2	Notice to Proceed	0	8/21/19	8/21/19	8/21/19	8/21/19
3	Start of Construction	0	9/3/19	9/3/19	9/3/19	9/3/19
4	Building Abatement	23	9/9/19	10/2/19	9/9/19	10/2/19
5	Building & Site Demolition	22	10/3/19	10/25/19	10/11/19	11/25/19
6	Site Preparation and Layout for Building	13	10/25/19	11/7/19	12/11/19	12/20/19
7	Excavate for Site Utilities: Storm/Bio-ret.	24	10/25/19	11/18/19	12/13/19	1/20/20
8	Excavate for Site Utilities: Sanitary	12	11/8/19	11/20/19	1/27/20	2/26/20
9	Footings/Slab: North Portion; New Bldg.	67	11/8/19	1/14/20	12/23/19	2/21/20
10	Footings/Slab: South Portion; New Bldg.	74	11/15/19	1/28/20	1/2/20	2/21/20
11	Frame Walls/Roof Structures	231	2/3/20	9/21/20	2/4/20	7/6/20
12	Roof Decking and Gables/Flat Roofs	206	2/28/20	9/21/20	2/28/20	9/11/20
13	Roofing Shingles/Flat Roof Membrane	265	5/27/20	2/16/21	5/27/20	
14	Exterior Wall Finishes	266	5/18/20	2/8/21	6/1/20	
15	Interior Finishes	389	3/9/20	4/2/21	3/9/20	
16	Library Connector Sitework	105	5/26/20	9/8/20	5/26/2020	9/8/20
17	Parking Lot Construction/Paving	315	5/26/20	4/6/21	5/26/20	
18	Exterior Sitework; Landscape/Lights	115	11/16/20	3/11/21	11/16/20	
19	Concrete Sidewalk & Trellis Systems	121	11/3/20	3/4/21	11/3/20	
20	Commissioning of Systems	77	1/19/21	4/6/21		
21	Substantial Completion	11	4/23/21	5/4/21		
22	Temporary Certificate of Occupancy	24	4/6/21	4/30/21		
23	Furniture Move-in	23	5/4/21	5/27/21		
24	Final Occupancy	13	5/27/21	6/9/21		

To date, four issues have been encountered that delayed progress:

1. PG&E delay in capping off the gas line in the street delayed progress by **7 working days**.
2. Unforeseen below-grade conditions encountered during demolition delayed progress by an additional **7 working days**.
3. Due to the COVID-19 Pandemic, the construction site was closed between **March 30, 2020** and **May 4, 2020**. Ongoing impacts to construction productivity, material and equipment fabrication, deliveries, manpower availability, and external organizations such as Cal Water, PG&E, Santa Clara County Fire Department that are required for reviews and inspections, are all being impacted. Schedules are being evaluated and adjusted in accordance with the construction contract.
4. Following a confirmed case of COVID-19, the site was voluntarily closed for sanitization on September 11, 2020 and reopened on September 15, 2020 in accordance with the contractor's protocols. This closure resulted in a delay of **2 working days**.

Dates, durations and sequence indicated for each activity are subject to a variety of factors including weather, construction timing, and phasing of the construction and may be adjusted as the project progresses. The baseline schedule assumes 20 weather delay days. Accordingly, rain days do not push-out the overall completion date. The project has encountered 8 inclement weather delay days to date. The substantial completion date is currently anticipated to be May, 2021, and the completion date may be further revised as impacts related to COVID-19 are experienced, evaluated, and addressed. A detailed construction schedule is included in Appendix B.

The original contractual completion for the project was 450 calendar days from Start of Construction date, with anticipated Completion in November, 2020. Currently, executed change orders have extended the contract duration 19 days. A contract extension to address delays due to COVID-19 is under negotiation.

# Appendix A. Budget Details

- Project Budget Metrics
- Construction Cost Details
- Contingency Transfers  
(approved to date)



**LOS ALTOS COMMUNITY CENTER**  
 97 Hillview Avenue, Los Altos  
 Project Budget Report  
 Feb 2021



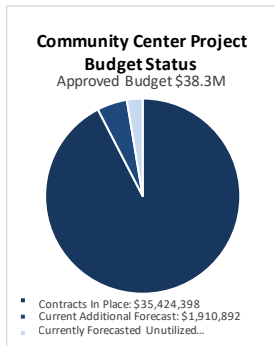
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**Key Notes**

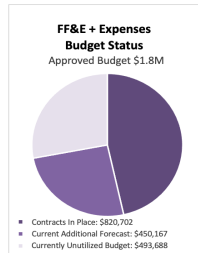
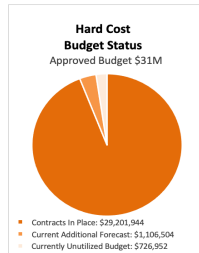
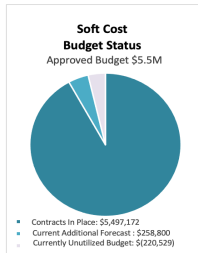
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- Column G Current forecasted unspent reserve to cover unforeseen expenses (i.e., forecasted amount to-date under \$38.3M budget)
- Soft Costs Costs for permitting and professional consultants including architect and construction manager
- Construction Contract with General Contractor Gonsalves & Stronck
- FF&E + Expenses Furniture, fixtures, equipment, and project expenses

**Budget Status**

Approved Project Budget and Total Contracts and Forecasts To-Date

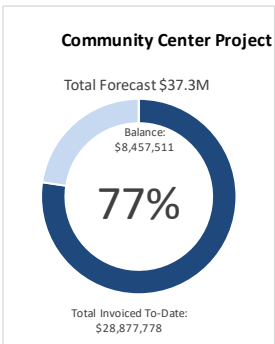


**Category Breakdown**

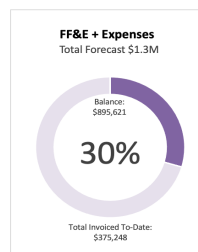
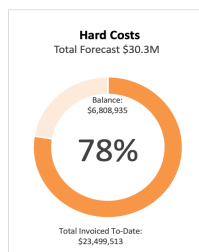
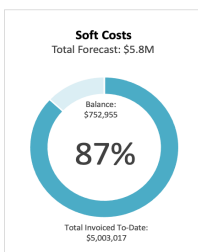


**Billing Status**

Total Invoices Received To-Date of Total Contract and Forecasted Amount



**Category Breakdown**





**LOS ALTOS COMMUNITY CENTER**  
**97 Hillview Avenue, Los Altos**  
**Construction Cost Breakdown**  
**Feb 2021**



	BASE CONTRACT	WORK PREVIOUSLY COMPLETED	COMPLETED THIS PERIOD	MATERIALS STORED	TOTAL COMPLETED AND STORED	% COMPLETE	BALANCE TO FINISH	RETENTION (10%)
DIVISION 1 - GENERAL CONDITIONS & FEE	\$3,341,406.00	\$3,141,238.00	\$30,137.00	\$0.00	\$3,171,375.00	95%	\$170,031.00	\$317,137.50
DIVISION 2 - DEMO	\$352,380.00	\$330,872.00	\$0.00	\$0.00	\$330,872.00	94%	\$21,508.00	\$33,087.20
DIVISION 3 - CONCRETE	\$752,945.00	\$716,168.00	\$0.00	\$0.00	\$716,168.00	95%	\$36,777.00	\$71,616.80
DIVISION 5 - METALS	\$3,783,830.00	\$3,783,830.00	\$0.00	\$0.00	\$3,783,830.00	100%	\$0.00	\$378,383.00
DIVISION 6 - WOOD AND PLASTICS	\$1,342,715.00	\$703,037.00	\$163,509.00	\$0.00	\$866,546.00	65%	\$476,169.00	\$86,654.60
DIVISION 7 - THERMAL AND MOISTURE PROTECTION	\$2,163,548.00	\$1,702,330.00	\$211,272.00	\$0.00	\$1,913,602.00	88%	\$249,946.00	\$191,360.20
DIVISION 8 - WINDOWS AND DOORS	\$1,585,619.00	\$1,188,466.00	\$184,965.00	\$0.00	\$1,373,431.00	87%	\$212,188.00	\$137,343.10
DIVISION 9 - FINISHES	\$1,726,493.00	\$350,679.00	\$171,038.00	\$11,849.00	\$533,566.00	31%	\$1,192,927.00	\$53,356.60
DIVISION 10 - SPECIALTIES	\$396,209.00	\$197,985.00	\$34,900.00	\$24,420.00	\$257,305.00	65%	\$138,904.00	\$25,730.50
DIVISION 11 - EQUIPMENT	\$164,566.00	\$43,283.00	\$0.00	\$0.00	\$43,283.00	26%	\$121,283.00	\$4,328.30
DIVISION 12 - FURNISHINGS	\$276,211.00	\$264,224.00	\$0.00	\$0.00	\$264,224.00	96%	\$11,987.00	\$26,422.40
DIVISION 21 - FIRE SUPPRESSION	\$624,726.00	\$524,770.00	\$31,236.00	\$0.00	\$556,006.00	89%	\$68,720.00	\$55,600.60
DIVISION 22 - PLUMBING	\$1,744,176.00	\$1,587,200.00	\$52,325.00	\$0.00	\$1,639,525.00	94%	\$104,651.00	\$163,952.50
DIVISION 23 - HVAC	\$4,500,000.00	\$3,285,000.00	\$360,000.00	\$0.00	\$3,645,000.00	81%	\$855,000.00	\$364,500.00
DIVISION 26 - ELECTRICAL	\$1,363,346.00	\$815,340.00	\$117,466.00	\$0.00	\$932,806.00	68%	\$430,540.00	\$93,280.60
DIVISION 31 - EARTHWORK	\$810,775.00	\$427,621.00	\$65,908.00	\$0.00	\$493,529.00	61%	\$317,246.00	\$49,352.90
DIVISION 32 - EXTERIOR IMPROVEMENTS	\$1,472,055.00	\$722,168.00	\$68,930.00	\$0.00	\$791,098.00	54%	\$680,957.00	\$79,109.80
DIVISION 33 - UTILITIES	\$1,600,000.00	\$1,207,350.00	\$84,500.00	\$0.00	\$1,291,850.00	81%	\$308,150.00	\$129,185.00
<b>SUB-TOTAL</b>	<b>\$28,001,000.00</b>	<b>\$20,991,561.00</b>	<b>\$1,576,186.00</b>	<b>\$36,269.00</b>	<b>\$22,604,016.00</b>	<b>81%</b>	<b>\$5,396,984.00</b>	<b>\$2,260,401.60</b>
<b>CHANGE ORDERS</b>	<b>\$892,523.00</b>	<b>\$617,059.00</b>	<b>\$65,438.00</b>	<b>\$0.00</b>	<b>\$682,497.00</b>	<b>76%</b>	<b>\$210,026.00</b>	<b>\$68,249.70</b>
<b>GRAND TOTAL</b>	<b>\$28,893,523.00</b>	<b>\$21,608,620.00</b>	<b>\$1,641,624.00</b>	<b>\$36,269.00</b>	<b>\$23,286,513.00</b>	<b>81%</b>	<b>\$5,607,010.00</b>	<b>\$2,328,651.30</b>



**LOS ALTOS COMMUNITY CENTER**  
 97 Hillview Avenue, Los Altos  
 Budget Transfer and Contingency Log  
 Feb 2021

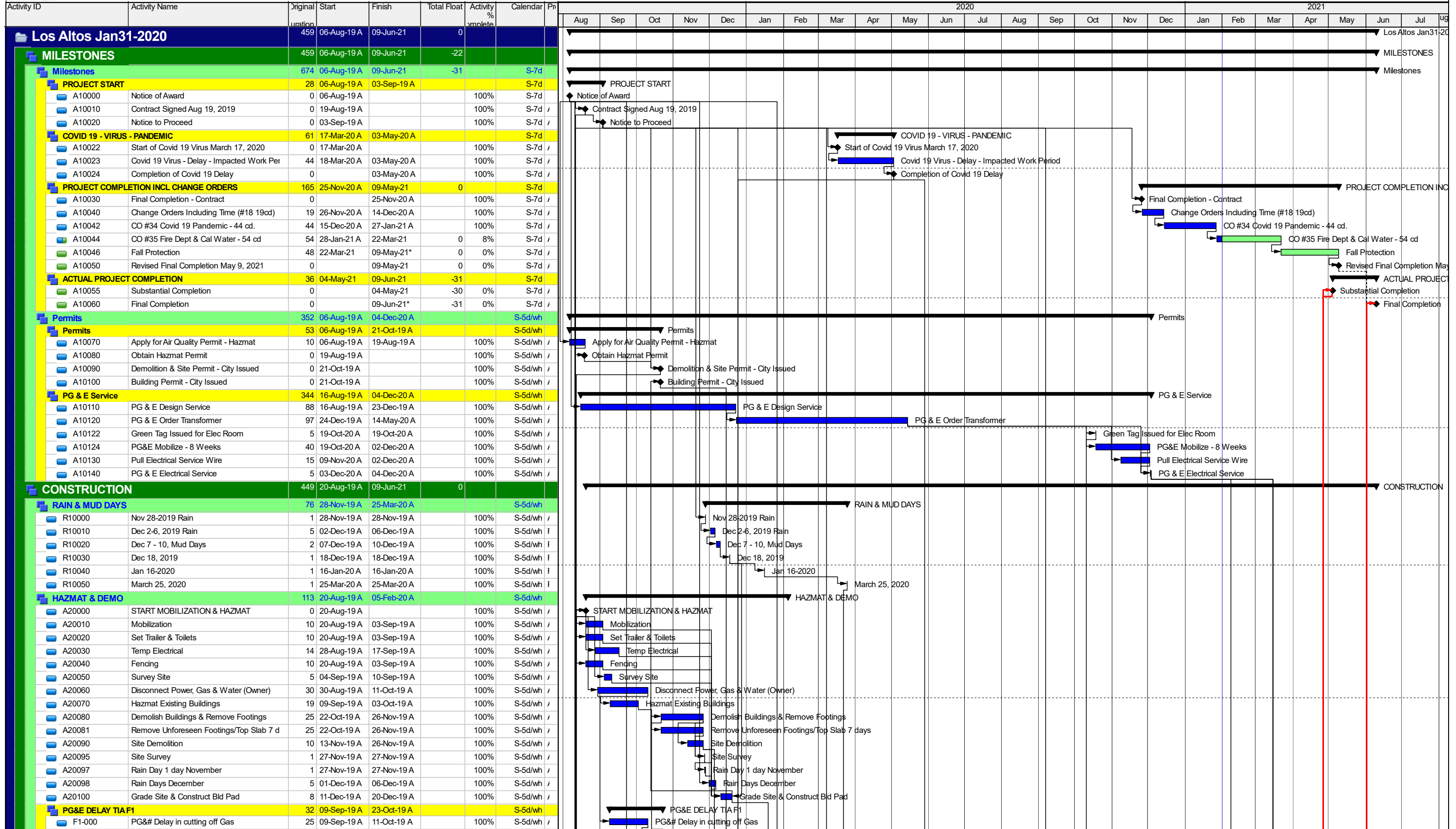


DATE	DESCRIPTION OF CHANGE	PROJECT BUDGET LINE NUMBER *	AMOUNT	TYPE OF CHANGE	INTER BUDGET TRANSFER	SOFT COST CONTINGENCY	HARD COST CONTINGENCY	FF&E CONTINGENCY	COMMENTS
*Project Budget Line Numbers are an internal NOVA tracking tool.					Inter-Budget Transfer	Soft Cost Conting.	Hard Cost Conting.	FF&E Conting.	
<b>Beginning Contingency Balance:</b>						<b>\$ 498,390</b>	<b>\$ 2,821,400</b>	<b>\$ 135,800</b>	
11/18/19	Removal of Special Inspections Testing as separate budget line item	S-510	\$ (74,876)	Soft Cost Conting.	\$ -	\$ (74,876)	\$ -	\$ -	Special Testing & Inspection added to Nova's contract
11/18/19	Special Inspection & Testing added to Nova's contract	S-350	\$ 70,218	Soft Cost Conting.	\$ -	\$ 70,218	\$ -	\$ -	Special Testing & Inspection added to Nova's contract (Amendment #1)
10/4/19	Removal of Abatement Monitoring as separate budget line item because already captured in Znapfly contract	S-570	\$ (68,000)	Soft Cost Conting.	\$ -	\$ (68,000)	\$ -	\$ -	Separate budget line item because already captured in Znapfly contract
11/13/19	Move funds from Contingency to CEQA Consultant	S-245	\$ 38,194	Soft Cost Conting.	\$ -	\$ 38,194	\$ -	\$ -	Move funds from Contingency to CEQA Consultant
10/30/19	Move funds from Contingency to G&S contract	H-200	\$ 103,713	Hard Cost Conting.	\$ -	\$ -	\$ 103,713	\$ -	COR-001 - Shoup Park renovation for relocated staff
11/30/19	Move funds from Contingency to G&S contract	H-200	\$ 9,545	Hard Cost Conting.	\$ -	\$ -	\$ 9,545	\$ -	COR-002 - Analysis of soils prior to haul-off / disposal
1/7/20	Move funds from Contingency to G&S contract	H-200	\$ 17,347	Hard Cost Conting.	\$ -	\$ -	\$ 17,347	\$ -	COR-003 - Pitzl Hangers. Improved aesthetic at exposed beam connections @ 48 locations
1/21/20	Move funds from Contingency to G&S contract	H-200	\$ 9,005	Hard Cost Conting.	\$ -	\$ -	\$ 9,005	\$ -	COR-005 - Design clarification at Café for under-slab grease waste and vent pipe
2/13/20	Move funds from Contingency to G&S contract	H-200	\$ 9,867	Hard Cost Conting.	\$ -	\$ -	\$ 9,867	\$ -	COR-006 - Added Sprinklers at Trash Enclosure
2/20/20	Move funds from Contingency to G&S contract	H-200	\$ 18,919	Hard Cost Conting.	\$ -	\$ -	\$ 18,919	\$ -	COR-004 - Bulletin 1: Design clarification structural and plumbing for PV panel maintenance
2/20/20	Move funds from Contingency to G&S contract	H-200	\$ 41,395	Hard Cost Conting.	\$ -	\$ -	\$ 41,395	\$ -	COR-008 - Overtime Schedule Acceleration Efforts Nov to Jan
2/23/20	Move funds from Contingency to G&S contract	H-200	\$ 90,492	Hard Cost Conting.	\$ -	\$ -	\$ 90,492	\$ -	COR-007 - Demo Unforeseen Conditions
3/6/20	Move funds from Contingency to G&S contract	H-200	\$ 8,788	Hard Cost Conting.	\$ -	\$ -	\$ 8,788	\$ -	COR-009 - Utility Changes
3/12/20	Move funds from Contingency to G&S contract	H-200	\$ 3,612	Hard Cost Conting.	\$ -	\$ -	\$ 3,612	\$ -	COR-010 - Rebar Changes
3/30/20	Move funds from Contingency to G&S contract	H-200	\$ 3,322	Hard Cost Conting.	\$ -	\$ -	\$ 3,322	\$ -	COR-011 - Colling Door Changes
5/26/20	Reduction of Utility Fees and balance placed back in Soft Cost Contingency. Cal Water doing less work.	S-125	\$ (101,760)	Soft Cost Conting.	\$ -	\$ (101,760)	\$ -	\$ -	Cal Water doing less work
5/27/20	Reduction of Haz Mat Survey and balance placed back in Soft Cost Contingency.	S-340	\$ (36,165)	Soft Cost Conting.	\$ -	\$ (36,165)	\$ -	\$ -	No other haz mat work expected
5/27/20	Reduction of Biologist and balance placed back in Soft Cost Contingency.	S-380	\$ (17,611)	Soft Cost Conting.	\$ -	\$ (17,611)	\$ -	\$ -	No other biologist work expected
5/27/20	Move funds from Contingency to City Utility Inspections	S-590	\$ 22,012	Soft Cost Conting.	\$ -	\$ 22,012	\$ -	\$ -	5/27: Requested by the City. Could not do in house
5/27/20	Move funds from Contingency to G&S contract	H-200	\$ 2,008	Hard Cost Conting.	\$ -	\$ -	\$ 2,008	\$ -	COR-012 - Wood Door Veneer
5/27/20	Move funds from Contingency to G&S contract	H-200	\$ 2,940	Hard Cost Conting.	\$ -	\$ -	\$ 2,940	\$ -	COR-013 - Soils
5/27/20	Move funds from Contingency to G&S contract	H-200	\$ 16,012	Hard Cost Conting.	\$ -	\$ -	\$ 16,012	\$ -	COR-014 - 2" Rat Slab
5/27/20	Move funds from Contingency to G&S contract	H-200	\$ 1,994	Hard Cost Conting.	\$ -	\$ -	\$ 1,994	\$ -	COR-015 - Floor Boxes and Recep
5/27/20	Move funds from Contingency to G&S contract	H-200	\$ 4,991	Hard Cost Conting.	\$ -	\$ -	\$ 4,991	\$ -	COR-016 - Light Pole
7/8/20	Move funds from Contingency to G&S contract	H-200	\$ (3,668)	Hard Cost Conting.	\$ -	\$ -	\$ (3,668)	\$ -	COR-017 - Remove VGA
9/25/20	Move funds from Contingency to G&S contract	H-200	\$ 76,247	Hard Cost Conting.	\$ -	\$ -	\$ 76,247	\$ -	COR-018 - Schedule Ex #1
9/25/20	Move funds from Contingency to G&S contract	H-200	\$ 10,410	Hard Cost Conting.	\$ -	\$ -	\$ 10,410	\$ -	COR-019 - Concrete Blockouts
9/29/20	Reduction of Furniture and balance placed back in FF&E Cost Contingency.	F-130	\$ (290,235)	FF&E Conting.	\$ -	\$ -	\$ -	\$ (290,235)	No other furniture work expected
10/21/20	Reduction of Plan Check Fees and balance placed back in Soft Cost Contingency.	S-105	\$ (38,104)	Soft Cost Conting.	\$ -	\$ (38,104)	\$ -	\$ -	No additional plan check fees anticipated
11/10/20	Move funds from Contingency to Construction Management	S-350	\$ 241,768	Soft Cost Conting.	\$ -	\$ 241,768	\$ -	\$ -	Per City, Amendment #2R1 is approved.
11/10/20	Move funds from Contingency to Architect	S-200	\$ 425,863	Soft Cost Conting.	\$ -	\$ 425,863	\$ -	\$ -	Per City, ASR 8 to ASR 16, Amendment #4 Approved





# Appendix B. Construction Schedule Details



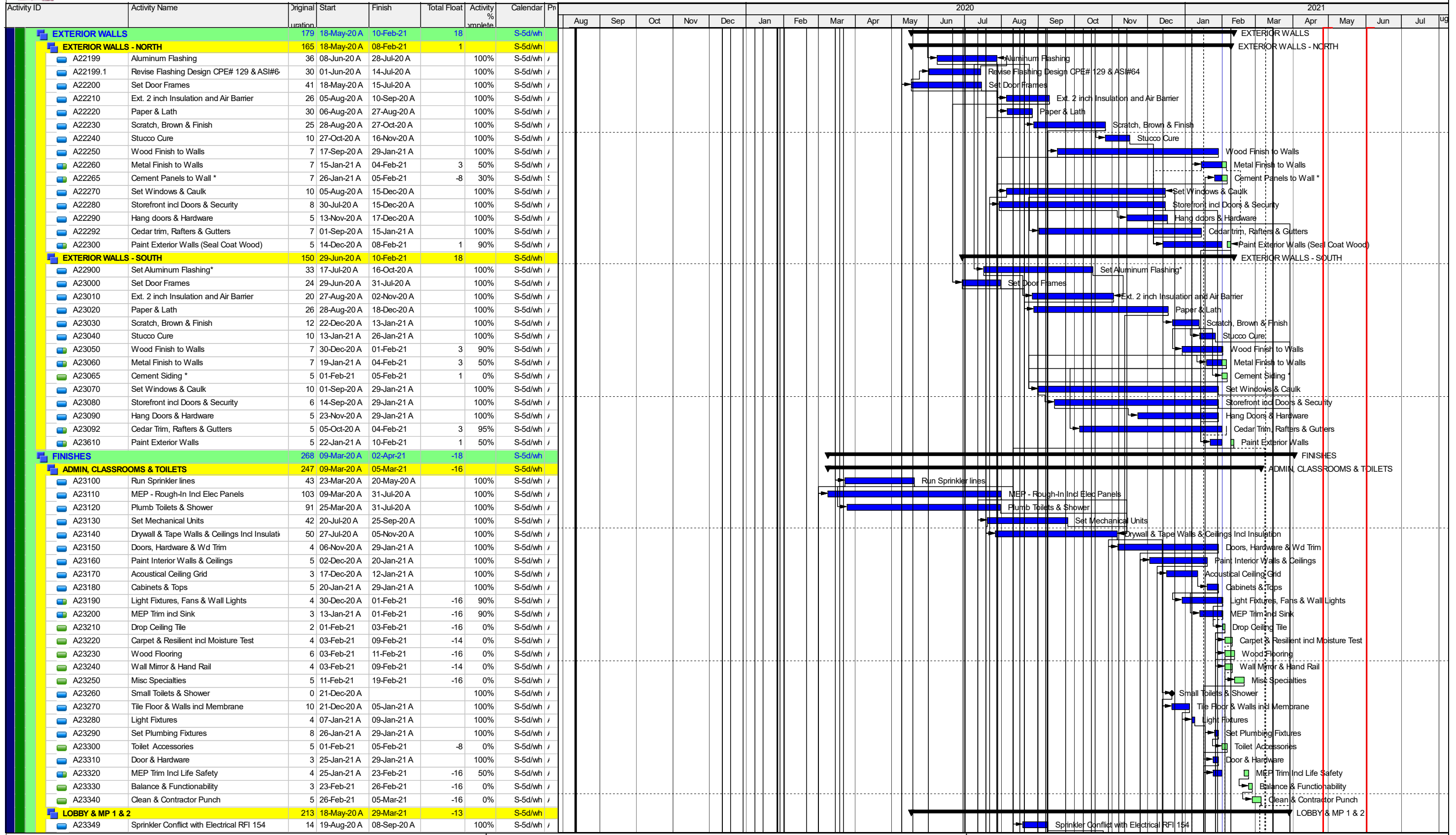
█ Remaining Level of Effort   
 █ Actual Work   
 █ Critical Remaining Work  
█ Actual Level of Effort   
 █ Remaining Work   
 ◆ Milestone





Activity ID, Activity Name, Original duration, Start, Finish, Total Float, Activity % complete, Calendar, Prn, Gantt chart showing activities from Feb 2020 to Feb 2021. Includes categories like METAL DECK, INSULATION & FRAMING, ROOFING, ADMIN & CLASSROOMS - NORTH ROOF, LOBBY, SENIOR & TOILETS - WEST ROOF, SOUTH LOBBY & KITCHEN ROOF, COMMUNITY & CLASSROOMS SOUTH ROOF, and FLAT ROOF ON SOUTH BUILDING.

Legend for activity bars: Remaining Level of Effort (green), Actual Work (blue), Critical Remaining Work (red), Actual Level of Effort (dark blue), Remaining Work (light green), Milestone (black diamond).



Legend for Gantt chart: Remaining Level of Effort (green bar), Actual Work (blue bar), Critical Remaining Work (red bar), Actual Level of Effort (dark blue bar), Remaining Work (light green bar), Milestone (black diamond).



Activity ID, Activity Name, Original duration, Start, Finish, Total Float, Activity % complete, Calendar, Prn, Gantt chart showing project schedule from 2020 to 2021 with activity bars and labels.

Legend for Gantt chart: Remaining Level of Effort (green bar), Actual Work (blue bar), Critical Remaining Work (red bar), Actual Level of Effort (dark blue bar), Remaining Work (light green bar), Milestone (black diamond).



Activity ID, Activity Name, Original duration, Start, Finish, Total Float, Activity % complete, Calendar, Pn, 2020 (Aug-Jul), 2021 (Jan-Jul) Gantt chart showing project schedule for various construction tasks.

Legend for Gantt chart: Remaining Level of Effort (green bar), Actual Work (blue bar), Critical Remaining Work (red bar), Actual Level of Effort (dark blue bar), Remaining Work (light green bar), Milestone (black diamond).



Main project schedule table with columns for Activity ID, Activity Name, Original duration, Start, Finish, Total Float, Activity % complete, Calendar, and monthly Gantt bars for 2020 and 2021. Includes categories like CITY INSPECTIONS, OWNER INSPECTIONS, WEATHER ALLOWANCE, and SITEWORK.

Legend for activity bars: Remaining Level of Effort (green), Actual Work (blue), Critical Remaining Work (red), Actual Level of Effort (dark blue), Remaining Work (light green), Milestone (black diamond).



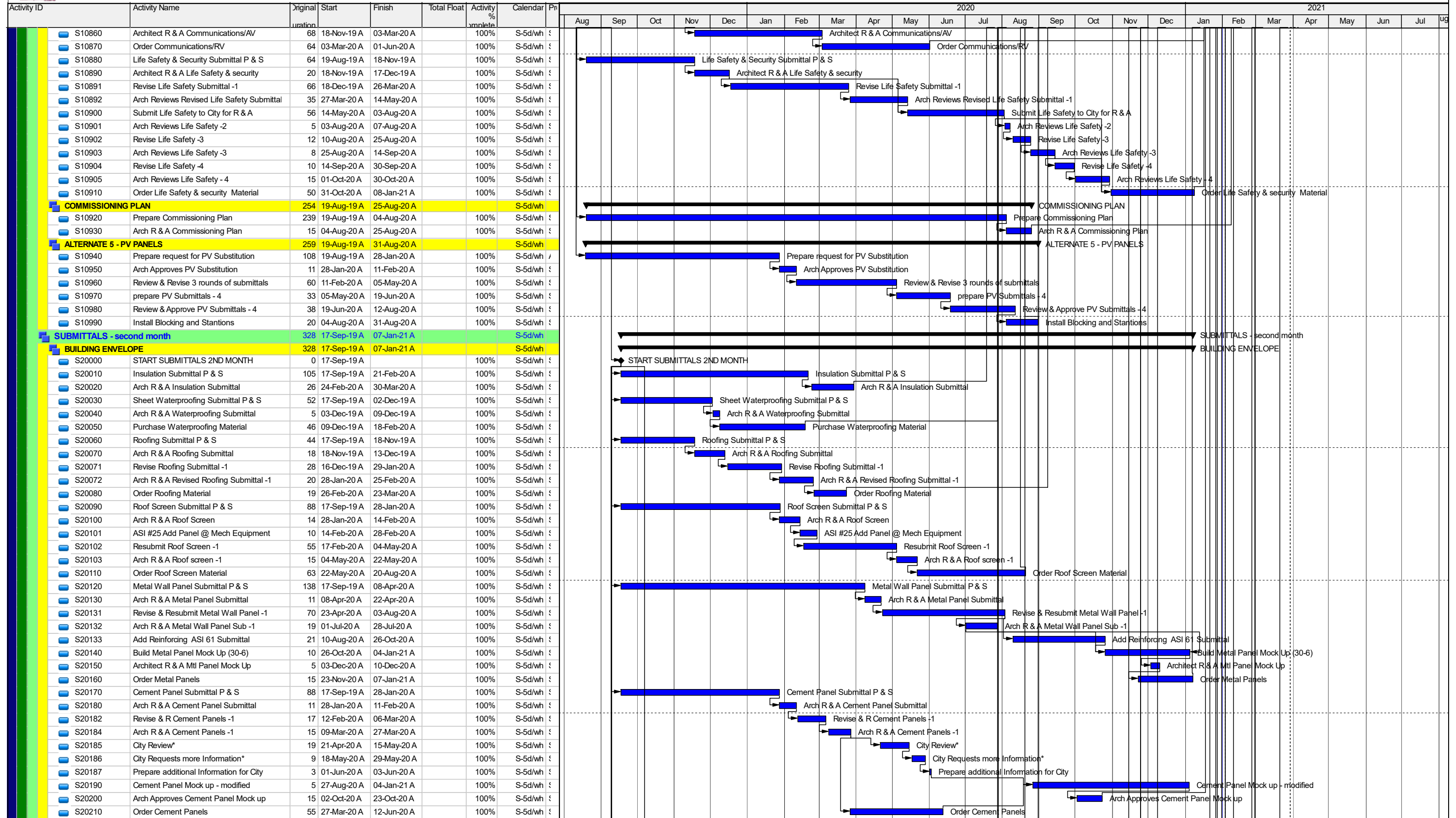




Activity ID, Activity Name, Original duration, Start, Finish, Total Float, Activity % complete, Calendar, Prn, Gantt chart showing project schedule from August 2019 to August 2021. Includes sections for CARPENTRY, WINDOWS & DOORS, and FINISHES.

Legend for Gantt chart: Remaining Level of Effort (green bar), Actual Work (blue bar), Critical Remaining Work (red bar), Actual Level of Effort (dark blue bar), Remaining Work (light green bar), Milestone (black diamond).





Remaining Level of Effort Actual Work Critical Remaining Work
Actual Level of Effort Remaining Work Milestone



Main project schedule table with columns for Activity ID, Activity Name, Original duration, Start, Finish, Total Float, Activity % complete, Calendar, Pn, and monthly Gantt bars for 2020 and 2021.

Legend for Remaining Level of Effort, Actual Work, Critical Remaining Work, Actual Level of Effort, Remaining Work, and Milestone symbols.

