INTRODUCTION

The Capital Improvement Program (CIP) identifies the City's capital investments over a five-year term. It is both a fiscal and strategic device that allows for the planning, scoping, prioritization and monitoring of all capital projects. The document quantifies and defines costs, funding sources, departmental responsibilities, project phases and timing. Each year the CIP is reviewed and updated as part of the City-wide financial planning and goal-setting process. At the same time, it sets a vision for long-term planning. It is also valuable as a community outreach and communications tool as it speaks to major tax dollar investments that are placed in direct and very visible City-wide infrastructure improvements. Such projects involve larger dollar expenditures that normally have a long useful life cycle.

The CIP includes five years of projected capital needs, the first year of which will be appropriated within the annual budget process. Dollars in the first year of the five-year CIP will be authorized for spending in the project planning, bidding and award process. The remaining four years of the CIP serve as a proposed financial plan subject to annual review.

HOW THIS DOCUMENT IS ORGANIZED

The CIP is broken down into three major sections. The first section is a high-level overview that describes projects from a variety of informational perspectives. In this section, projects are presented by year, by category and by funding source. Each project has been assigned a categorical priority designed to support the City's overall goals. In doing so, capital projects have been assigned one of the four following priority classifications:

- Health & Safety
- Asset Preservation
- Efficiencies/Cost Savings
- Quality of Life

GUIDE TO THE FIVE-YEAR CIP

The second section provides a detailed description for each capital project within an improvement area or category. These categories are designed to emphasize the particular infrastructure needs of Los Altos, as noted below:

CIVIC FACILITIES COMMUNITY DEVELOPMENT

TRANSPORTATION WASTEWATER SYSTEMS

Civic Facilities: Includes general upkeep, repair and replacement of parks, buildings and associated infrastructure and amenities in support of the wide variety of services the City provides to the community.

Community Development: Includes general infrastructure, civic planning, storm drain, technology enhancements and facilities of a general service nature. Examples include bridges, lighting and median landscaping, technology, communications, master plan and special project studies.

Transportation: Includes roadway enhancements and improvements geared towards pedestrian and bicycle safety, and efficient traffic flow. Upgrade and maintenance is a core part of this category, as well as signal lighting, street striping, traffic calming measures and intersection improvements

Wastewater Systems: Includes improvements to maintain and improve essential sewer systems vital in the preservation of health and safety. This is a highly regulated and environmentally-sensitive area and exists in a self-sustaining fee-based model.

Each of the project descriptions within the various service areas display projected costs for each of the next five years including the proposed allocation for FY 2021/22, planned costs for the following four years, a brief description of each project, the identified area of priority/benefit and a brief commentary of the status of ongoing and current expenditures. For projects where the operational cost impact is known, this information is also included in the description. Inflationary factors are also included where appropriate. All active and proposed projects are developed into individual five-year project formats.

The Capital Improvement Program is an invaluable component of the City's effort to provide a safe, healthy and attractive community.

HEALTH & SAFETY

Transportation Improvements
Streets & Roadways
Pedestrian & Pathway
Wastewater System Improvements
Safety Communications

ASSET PRESERVATION

Road Resurfacing Slurry Seal Facility Maintenance

ENSURING QUALITY OF LIFE

Community Development
Technology & Infrastructure
Public Safety Communications
Civic Facilities
Recreation/Parks/Trails
Municipal Facilities

EFFICIENCY

Technology Geographic Mapping Long Term Planning

CIP REVENUE SOURCES

HOW CIP PROJECTS ARE FINANCED

When it comes to CIP projects, many cities like Los Altos, have had to develop a series of internal and external funding mechanisms. This is because local government resources are limited in nature. Many funding sources are restricted in use and subject to discretionary State subventions. Furthermore, local government revenues are highly sensitive to economic movement and prospects for increases are few and far between. As a result, Los Altos has funded a core percentage of general service improvements from its General Fund, placing such resources in direct competition with operational needs.

Wherever possible, the City seeks out external funding sources. These sources, which are restricted to specific application areas, are defined below:

RESTRICTED REVENUE FUNDS

Roadways & Traffic

- <u>Gas Tax</u> Financing is provided by the City's share of the State tax on gasoline, which can only be used for the research, planning, construction, improvement, maintenance, and operation of public streets and highways or public mass transit corridors.
- <u>Transportation Grants</u> Grant funding from State and Federal sources that can only be used for transportation improvement projects in the City's rights-of-way. Grants of this type in the Silicon Valley have originated from such agencies as the Valley Transit Authority, Federal Stimulus Funds, and the Metropolitan Transit Commission, among others.
- Traffic Impact Fees Developer fees in the form of Traffic Impact Fees (TIF) can assist in the area of traffic capacity and flow. TIF funds are generated through the increase in residential housing living units and can be applied to traffic impacts with a focus on enhancing traffic flow and calming measures. Such fees are designed to have developers contribute towards the impact of growth in the local jurisdiction.
- <u>State Traffic Development Act Funds</u> The Transportation Development Act (TDA) provides two major sources of funding for public transportation: the Local Transportation Fund (LTF) and the State Transit Assistance fund (STA). These funds are for the development and support of public transportation needs that exist in California and are allocated to areas of each County based on population, taxable sales and transit performance. The allocation of these funds is discretionary at the State level.
- Measure B Funds Santa Clara County voters passed Measure B on November 2016.
 Measure B will add ½-cent to sales tax for the next 30 years to fund transportation projects throughout Santa Clara County. These funds are eligible for road repair and maintenance, traffic congestion reduction projects, and other transportation projects to increase the quality of life of residents.

Community Facilities

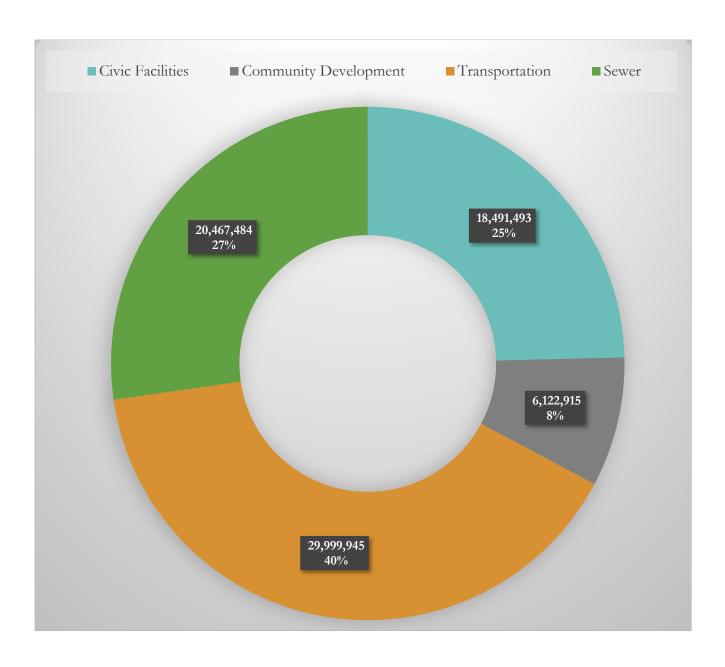
• <u>Park-In-Lieu Fees</u> - Funding for open space and parks and recreation facilities can be derived from State and Federal grants and/or mostly developer fees. Developer fees in this area, referred to as Park-in-lieu Fees (PIL), are generated based on the growth in the number of livable housing units and can be applied to the acquisition, design, construction or repair of parks and recreation properties and facilities.

Enterprise Funds

• Wastewater - Funding from the services rendered on a user surcharge basis to residents and businesses located in Los Altos and municipal service charges to Los Altos Hills for their pass-through use of the City's system. These revenues also support operation and maintenance of the utility systems. The capital portion is used for underground pipelines, diversion systems, pump stations and distribution channels. CIP project costs in this area are supported by a multi-year Master Plan for this substantial utility system.

Although the City also maintains storm water systems, those utility costs are not fee-based funded at this time and rely on General Fund transfers.

5-YEAR CIP PROJECTS BY TYPE

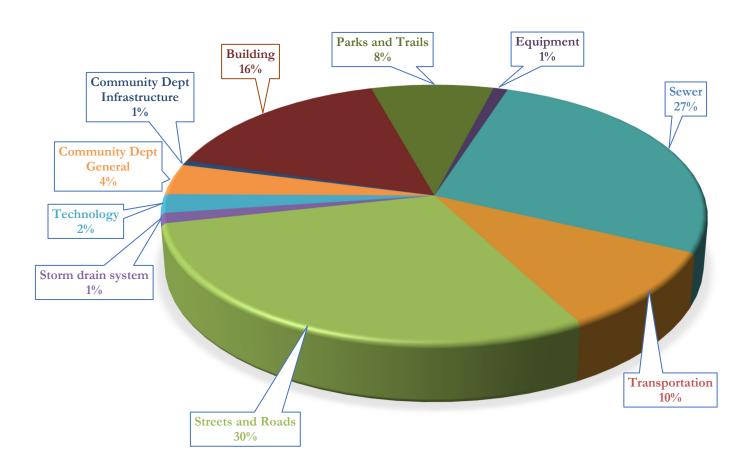


5-YEAR CIP PROJECTS BY TYPE

CATEGORY	BUDGET	NUMBER OF PROJECTS
Sewer	\$ 20,467,484	9
Pedestrian and Bicycle	\$ 7,711,936	12
Streets and Roads	\$ 22,288,009	7
Storm Drain System	\$ 962,492	1
Technology	\$ 1,777,041	5
Community Dept. General	\$ 2,922,139	5
Community Dept. Infrastructure	\$ 461,243	3
Building	\$ 12,177,097	11
Parks and Trails	\$ 6,314,396	4
Equipment Replacement	\$ 734,000	11
TOTAL	\$ 75,815,837	68

^{*}NOTE: Equipment replacement is a general fund expense and is not a part of CIP

5-YEAR CIP PLAN BREAKDOWN BY CATEGORY



PROPOSED 5-YEAR CAPITAL IMPROVEMENT SUMMARY – FY2022-2026

		Prior	FY2021/22	FY2022/23	FY2023/24	FY2024/25	FY2025/26	Total Project
FUNDING SOURCE	App	ropriations	Budget	Budget	Budget	Budget	Budget	Funding
CIP/General Fund		6,407,137	5,550,000	6,050,000	6,350,000	3,980,000	3,925,000	32,262,137
Community Development Block Grant	-	280,000	-	-	-	-	-	280,000
Equipment Replacement		560,332	357,500	376,500	-	-	-	1,294,332
Gas Tax		-	1,350,000	800,000	800,000	800,000	800,000	4,550,000
Park In-Lieu Fund		379,872	800,000	1,050,000	1,150,000	1,530,000	1,450,000	6,359,872
Measure B		-	550,000	550,000	550,000	550,000	550,000	2,750,000
Other Funding		2,164,864	695,000	550,000	510,000	510,000	510,000	4,939,864
Sewer Fund		4,047,484	2,682,000	4,256,000	2,730,000	4,324,000	2,428,000	20,467,484
TDA Article III Grant		-	50,000	50,000	50,000	50,000	50,000	250,000
Technology Reserve		214,160	250,000	350,000	-	-	-	814,160
Traffic Impact Fees		97,988	550,000	450,000	250,000	250,000	250,000	1,847,988
Total	\$	14,151,837	\$12,834,500	\$14,482,500	\$12,390,000	\$ 11,994,000	\$ 9,963,000	\$75,815,837

Estimated

Project #	Project Name	Funding Sources		priated Balance		021/22 Budget		2022/23 Budget	2023/24 Budget	2024/25 Budget		2025/26 Budget	Total
				CI	VIC I	FACILITIE	ES						
PARKS AN	ID TRAILS	T	1		1						I		
CF-01009	Annual Pathway Rehabilitation	Park In-Lieu Fund	\$	-	\$	50,000	\$	250,000	\$ 250,000	\$ 250,000	\$	250,000	\$ 1,050,000
CF-01017	Annual Park Improvement Project	Park In-Lieu Fund	\$	334,396	\$	750,000	\$	650,000	\$ 900,000	\$ 980,000	\$	1,200,000	\$ 4,814,396
CF-01023	Grant Park Master Plan	Park In-Lieu Fund	\$	-	\$	-	\$	150,000	\$ 1	\$ -	\$	-	\$ 150,000
CF-01024	City-wide Parks and Recreation Master Plan	Park In-Lieu Fund	\$	-	\$	-	\$	-	\$ -	\$ 300,000	\$	-	\$ 300,000
BUILDIN	GS		•										
CF-01002	Los Altos Community Center Redevelopment	CIP	\$	970,509	\$	-	\$	-	\$ -	\$ -	\$	-	\$ 970,509
CF-01003	Annual Civic Facilities Improvement	CIP	\$	-	\$	750,000	\$	1,200,000	\$ 1,200,000	\$ 1,200,000	\$	1,200,000	\$ 5,550,000
CF-01004	Halsey House Redevelopment		\$	-	\$	-	\$	-	\$ -	\$ -	\$	-	\$ -
CF-01021	Emergency Operations Center	CIP	\$ 2	,718,677	\$	300,000	\$	-	\$ -	\$ -	\$	-	\$ 3,018,677
CF-01010	Annual ADA Improvements (Facilities)	CIP	\$	317,000	\$	75,000	\$	75,000	\$ 75,000	\$ 75,000	\$	75,000	\$ 692,000
CF-01011	City Hall Emergency Backup Power Generator	CIP	\$	-	\$	-	\$	150,000	\$ -	\$ -	\$	-	\$ 150,000
CF-01013	MSC Fuel-Dispensing Station Overhead Canopy	CIP	\$	-	\$	-	\$	-	\$ 300,000	\$ -	\$	-	\$ 300,000
CF-01016	Waterline Backflow Preventers	CIP	\$	80,435	\$	-	\$	-	\$ -	\$ -	\$	-	\$ 80,435
CF-01018	MSC Parking Lot Resurfacing	CIP	\$	-	\$	-	\$	1,300,000	\$ -	\$ -	\$	-	\$ 1,300,000
CF-01019	Veterans Community Plaza Shade Structure	Park In-Lieu Fund	\$	45,476	\$	-	\$	-	\$ -	\$ -	\$	-	\$ 45,476
CF-01022	City Hall and Maintenance Services Building Security Systems	Technology Fund	\$	-	\$	70,000	\$	-	\$ -	\$ -	\$	-	\$ 70,000

Estimated **Appropriated** 2024/25 **Funding** 2021/22 2022/23 2023/24 2025/26 Project # Sources **Project Balance Budget Budget** Budget **Budget Budget Total Project Name COMMUNITY DEVELOPMENT INFRASTRUCTURE** First Street Streetscape Design -- Phase CD-01017 \$ 261,243 \$ \$ \$ \$ \$ \$ 261,243 Downtown Lighting Cabinet CIP \$ CD-01018 \$ \$ 200,000 \$ \$ \$ \$ 200,000 Replacement **GENERAL** \$ CD-01003 Annual Public Arts Projects Public Art Fund \$ \$ 60,000 \$ 50,000 \$ 10,000 10,000 10,000 140,000 \$ CD-01009 Walter Singer Bust Relocation CIP \$ 10,000 \$ \$ \$ \$ \$ 10,000 Climate Action Plan Implementation CD-01020 CIP \$ \$ \$ \$ \$ 75,000 55,000 130,000 Program CIP \$ 42,139 \$ 565,000 \$ \$ \$ CD01023 Housing Element Update 642,139 REAP \$ \$ 35,000 \$ \$ \$ CD01024 General Plan CIP \$ \$ 2,000,000 \$ \$ 2,000,000 TECHNOLOGY Police Records Management & Equipment CD-01006 \$ \$ \$ 560,332 \$ \$ 560,332 Replacement Fund Dispatch System IT Initiatives \$ \$ \$ CD-01008 Technology Fund 214,160 \$ 180,000 350,000 744,160 Public Works Electronic Document CIP \$ CD-01019 105,949 \$ \$ \$ \$ \$ 105,949 \$ Management \$ \$ PEG Fees \$ \$ 100,000 100,000 \$ CD-01021 Community Chamber AV Equipment (100,000) \$ CIP \$ \$ \$ \$ 216,600 \$ \$ 116,600 \$ CIP \$ \$ \$ \$ \$ \$ 150,000 150,000 CD-01022 Asset Management System \$ \$ \$ \$ \$ \$ Sewer STORM DRAIN SYSTEM

Annual Storm Drain Improvements

CD-01012

CIP

\$

\$

12,492

950,000

\$

\$

\$

\$

\$

962,492

Estimated

		T		stimated		2024 /22		2022 (22	2022 (24	2024 (25	2025 /26		
Duciost #	Project Name	Funding Sources		propriated ect Balance		2021/22 Budget		2022/23 Budget	2023/24 Budget	2024/25 Budget	2025/26 Budget		Total
Project #	Project Name	Sources	Froje			PORTATIO	N	Dudget	Dudget	Duaget	Duaget		Total
STREETS A	AND ROADS				111 10	- 01111110	,,,						
		CIP	\$	142,448	\$	1,050,000	\$	1,050,000	\$ 1,050,000	\$ 1,050,000	\$ 1,050,000	\$	5,392,448
		Gas Tax	\$	-	\$	350,000	\$	350,000	\$ 350,000	\$ 350,000	\$ 350,000	\$	1,750,000
TS-01001	Annual Street Resurfacing	Road Maint. & Acct Act	\$	-	\$	500,000	\$	500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$	2,500,000
		Measure B	\$	-	\$	550,000	\$	550,000	\$ 550,000	\$ 550,000	\$ 550,000	\$	2,750,000
		VRF	\$	_	\$	_	\$	-	\$ -	\$ _	\$ -	\$	_
TS-01003	Annual Street Striping	Gas Tax	\$	-	\$	100,000	\$	100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$	500,000
		CIP	\$	-	\$	100,000	\$	100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$	500,000
TS-01004	Annual Street Slurry Seal	Gas Tax	\$	-	\$	800,000		250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$	1,800,000
	•	CIP	\$	-	\$	250,000	\$	800,000	\$ 800,000	\$ 800,000	\$ 800,000	\$	3,450,000
TS-01008	Annual ADA Improvements (Streets and Roadways)	CIP	\$	136,697	\$	75,000	\$	200,000	\$ 200,000	\$ 75,000	\$ 75,000	\$	761,697
TS-01009	Annual City Alley Resurfacing	Gas Tax	\$	-	\$	100,000	\$	100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$	500,000
TS-01056	Fremont Avenue Pavement	OBAG	\$	2,064,864	\$	-	\$	-	\$ -	\$ -	\$ -	\$	2,064,864
10 01030	Rehabilitation	CIP	\$	119,000	\$	-	\$	-	\$ -	\$ -	\$ -	\$	119,000
TS-01059	Diamond Court Reconstruction	CIP	\$	100,000	\$	-	\$	-	\$ -	\$ -	\$ -	\$	100,000
		Resident Contribution	\$	100,000	\$	-	\$	-	\$ -	\$ -	\$ -	\$	100,000
PEDESTRI	IAN AND BICYCLE SAFETY	1	1									1	
TS-01005	Annual Concrete Repair	CIP	\$	118,074	\$	200,000	\$	200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$	1,118,074
TS-01006	Annual Traffic Sign Replacement	CIP	\$	94,821	\$	200,000	\$	-	\$ -	\$ -	\$ -	\$	294,821
TS-01007	Annual Neighborhood Traffic Management	Traffic Impact Fees	\$	73,288	\$	50,000	\$	50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$	323,288
TS-01013	Annual Transportation Enhancements	CIP	\$	216,313	\$	75,000	\$	75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$	591,313
TS-01022	Annual Collector Street Traffic Calming	Traffic Impact Fees	\$	24,700	\$	100,000	\$	100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$	524,700
TS-01051	University Ave/Milverton Rd Sidewalk Gap Closure Project	CIP	\$	65,000	\$	-	\$	100,000	\$ -	\$ -	\$ -	\$	165,000

Project #	Project Name	Funding Sources	Ap	Estimated propriated ject Balance	2021/22 Budget	2022/23 Budget	2023/24 Budget	2024/25 Budget	2025/26 Budget	Total
PEDESTRI	AN AND BICYCLE SAFETY CON	TINUED								
		CIP	\$	336,506	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000	\$ 2,086,506
TS-01052	Annual Bicycle/Pedestrian Access Improvements	TDA Article III Grant	\$	-	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 250,000
		Traffic Impact Fees	\$	-	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 500,000
115-01055	Fremont Ave Pedestrian Bridge Rehabilitation	CIP	\$	193,234	\$ 260,000	\$ -	\$ -	\$ -	\$ -	\$ 453,234
TS-01057	In-Road Light System Maintenance	CIP	\$	75,000	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ 375,000
TS-01058	Intersection Access Barrier Removal	CDBG	\$	280,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 280,000
TS-01060	SR2S Improvement Projects	Traffic Impact Fees	\$	-	\$ 300,000	\$ 200,000	\$ -	\$ -	\$ -	\$ 500,000
TS-01061	Foothill Expressway Widening from Homestead Rd to I-280	CIP	\$	-	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ 250,000
TOTAL			\$	10,104,353	\$ 9,795,000	\$ 9,850,000	\$ 9,660,000	\$ 7,670,000	\$ 7,535,000	\$ 54,614,353

	WASTEWATER														
SEWER															
WW-01001	Annual Sewer System Repair Program	Sewer	\$	859,418	\$	630,000	\$	640,000	\$	650,000	\$	660,000	\$	670,000	\$ 4,109,418
WW-01002	Annual Structural Reach Replacement	Sewer	\$	1,117,369	\$	800,000	\$	800,000	\$	800,000	\$	800,000	\$	800,000	\$ 5,117,369
WW-01003	Annual Root Foaming	Sewer	\$	-	\$	200,000	\$	200,000	\$	200,000	\$	200,000	\$	200,000	\$ 1,000,000
WW-01005	Annual CIPP Corrosion Rehabilitation	Sewer	\$	473,925	\$	465,000	\$	480,000	\$	500,000	\$	520,000	\$	535,000	\$ 2,973,925
WW-01006	Annual Fats, Oils, Grease Program (FOG)	Sewer	\$	66,566	\$	66,000	\$	68,000	\$	70,000	\$	72,000	\$	74,000	\$ 416,566
WW-01008	Annual GIS Updates	Sewer	\$	319,911	\$	66,000	\$	68,000	\$	70,000	\$	72,000	\$	74,000	\$ 669,911
$\mathbf{w} \mathbf{w}$ -01009	Sewer System Management Plan Update	Sewer	\$	50,000	\$	25,000	\$	1	\$	-	\$	-	\$	75,000	\$ 150,000
WW-01011	Sanitary Sewer Video Inspection	Sewer	\$	467,997	\$	430,000	\$	-	\$	440,000	\$	-	\$	-	\$ 1,337,997
WW-01012	Adobe Creek Sewer Main Replacement	Sewer	\$	692,298	\$	-	\$	2,000,000	\$	-	\$	2,000,000	\$	-	\$ 4,692,298
TOTAL			\$	4,047,484	\$	2,682,000	\$	4,256,000	\$	2,730,000	\$	4,324,000	\$	2,428,000	\$ 20,467,484

Estimated

Project #	Project Name	Funding Sources	Appropriated Project Balance	2021/22 Budget		2022/23 Budget	2023/24 Budget	2024/25 Budget	2025/26 Budget	Total
			EQUIPN	MENT REPLA	CEM	IENT				
	Streets Division Bucket Truck	Equipment Replacement Fund	\$ -	\$ -	\$	65,000	\$ -	\$ -	\$ -	\$ 65,000
	Parks Division Utility Truck	Equipment Replacement Fund	\$ -	\$ 45,00	0 \$	-	\$ -	\$ -	\$ -	\$ 45,000
	Parks Division Van	Equipment Replacement Fund	\$ -	\$ 40,00	0 \$	-	\$ -	\$ -	\$ -	\$ 40,000
	Passenger Car (EV)	Equipment Replacement Fund	\$ -	\$ -	\$	37,000	\$ -	\$ -	\$ -	\$ 37,000
	Patrol Vehicle Automated License Plate Reader Replacement	Equipment Replacement Fund	\$ -	\$ 25,00	0 \$	-	\$ -	\$ -	\$ -	\$ 25,000
	Police Radio/Phone Recording Equipment	Equipment Replacement Fund	\$ -	\$ 60,00	0 \$	-	\$ -	\$ -	\$ -	\$ 60,000
	Patrol Vehicles (2)	Equipment Replacement Fund	\$ -	\$ 122,00	0 \$	-	\$ -	\$ -	\$ -	\$ 122,000
	Unmarked Police Vehicle	Equipment Replacement Fund	\$ -	\$ 42,50	0 \$	-	\$ -	\$ -	\$ -	\$ 42,500
	Patrol Vehicles (3)	Equipment Replacement Fund	\$ -	\$ -	\$	187,500	\$ -	\$ -	\$ -	\$ 187,500
	Unmarked Police Vehicles (2)	Equipment Replacement Fund	\$ -	\$ -	\$	87,000	\$ -	\$ -	\$ -	\$ 87,000
	Traffic Division RIPA Collection Devices	Equipment Replacement Fund	\$ -	\$ 23,00	0 \$	-	\$ -	\$ -	\$ -	\$ 23,000
TOTAL	· 	<u> </u>	!	\$ 357,50	0 \$	376,500	\$ -	\$ -	\$ -	\$ 734,000
GRAND TO	OTAL		\$ 14,151,837	\$ 12,834,50	0 \$	14,482,500	\$ 12,390,000	\$ 11,994,000	\$ 9,963,000	\$ 75,815,837

LOS ALTOS COMMUNITY CENTER



This project will accommodate the design and construction of a new community center replacing the outdated Hillview Community Center. The project will also include site work and outdoor park facilities and amenities related to the construction of the new facility.

Civic I acintics-	Dunumga							
CF - 01002	P	Priorit	y: Asset Pre	eservation		Project Lead	1: P. Maslo	
Initial Funding Year	: P	Planne	ed Start Dat	e:		Target Com	pletion Date:	
FY 2013/14	I	n Prog	gress			End of FY 20	020/2021	
Project Status:	E	Expen	ded as of Ju	ne 21, 2021:		Operating B	Sudget Impact	:
In Progress						None		
	Estimated Appropriate Project Balan	ed	2021/22 Budget	2022/23 Planned	2023/24 Planned		2025/26 Planned	Total
Project								
Estimates								
LOS ALTOS COMMUNITY CENTER	970,	,509	-		-		-	970,509
Funding								
Sources								
CIP	970,	,509	-		-		-	970,509
In-Lieu Park Fund								
Total	970	,509			-		-	970,509

Civic Facilities-Buildings

ANNUAL CIVIC FACILITIES IMPROVEMENT PROJECT



This is a capital project for the repair, non-routine maintenance and improvements of civic facilities throughout Los Altos. Projects will include deferred and ongoing maintenance identified in the 2016 Comprehensive Civic Facilities Condition Assessment as well as facility improvements and upgrades to better serve the community. This project will also fund initial study or preliminary engineering for larger scale projects. FY 2021/22 will include an update to the 2016 Comprehensive Civic Facilities Condition Assessment and a faciliates assessment for the Police Station and two Fire Stations.

Civic Facilities	-Buildings	S						
CF - 01003		Priorit	y: Asset Prese	ervation		Project Lead	: P. Maslo	
Initial Funding Yea	ar:	Planne	ed Start Date:			Target Comp	oletion Date:	
Annual		Annua	1			Annual		
Project Status:							udget Impact:	
Annual						Decreased En	nergency Repairs	S
	Estimat Appropria Project Bal	ated	2021/22 Budget	2022/23 Planned	2023/24 Planned	2024/25 Planned	2025/26 Planned	Total
Project								
Estimates								
ANNUAL CIVIC FACILITIES IMPROVEMENT PROJECT		-	750,000	1,200,000	1,200,000	1,200,000	1,200,000	5,550,000
Funding								
Sources								
CIP		-	750,000	1,200,000	1,200,000	1,200,000	1,200,000	5,550,000
Total		-	750,000	1,200,000	1,200,000	1,200,000	1,200,000	5,550,000

ANNUAL PATHWAY REHABILITATION



The project provides for rehabilitation or replacement of existing bicycle and pedestrian pathway infrastructure that is not on the street system. Improvements will be based on condition assessment, the City's Pedestrian Master Plan, Bicycle Transportation Master Plan, and Parks Plan. The funds in FY 2021/22 will be used for a condition and cost assessment study.

Civic Facilities-l	Parks and	d Trai	ls					
CF - 01009		Priorit	y: Asset Pres	servation		Project Lead	: M. Lee	
Initial Funding Year		Planne	ed Start Date	:		Target Comp	pletion Date	:
Annual		Annual				Annual		
Project Status:						Operating B	udget Impa	ct:
Annual						Decreased Ma	aintenance Co	osts
	Estimate Appropria Project Bal	ited	2021/22 Budget	2022/23 Planned	2023/24 Planned	2024/25 Planned	2025/26 Planned	Total
Project								
Estimates								
ANNUAL		-	50,000	250,000	250,000	250,000	250,000	1,050,000
PATHWAY								
REHABILITATION								
Funding								
Source								
In-Lieu Park Fund		-	50,000	250,000	250,000	250,000	250,000	1,050,000
Total		-	50,000	250,000	250,000	250,000	250,000	1,050,000

ANNUAL ADA IMPROVEMENTS (FACILITITES)



The project will continue efforts to improve Americans with Disabilities Act (ADA) accessibility within public facilities throughout the City. This would include improvements to connections to public rights of way, entrance walks, entrance ramps, stairs, doors, transaction counters, public offices, conference and meeting rooms, public restrooms, public offices, recreation environments and features, parking and passenger loading, drinking fountains, and other elements identified in the City's ADA transition plan adopted by the City Council in 2014. ADA compliance is a federal requirement.

Civic Facilities-Buildings		
CF - 01010	Priority: Asset Preservation	Project Lead: D. Brees
Initial Funding Year:	Planned Start Date:	Target Completion Date:
Annual	Annual	Annual
Project Status:		Operating Budget Impact:
Annual		None

	Estimated Appropriated Project Balance	2021/22 Budget	2022/23 Planned	2023/24 Planned	2024/25 Planned	2025/26 Planned	Total
Project							
Estimates							
ANNUAL ADA IMPROVEMENTS (FACILITITES)	317,000	75,000	75,000	75,000	75,000	75,000	692,000
Funding							
Source							
CIP	317,000	75,000	75,000	75,000	75,000	75,000	692,000
Total	317,000	75,000	75,000	75,000	75,000	75,000	692,000

CITY HALL EMERGENCY BACK-UP POWER GENERATOR



The existing stand-by generator at City Hall was installed in 1998 and was brought over from the Police Department. The City has been required by Bay Area Air Quality Management District (BAAQMD) and California Air Resources Board (CARB) to register the emergency generator under the Portable Equipment Registration Program. The generator is subject to unscheduled inspections by the State for compliance with emission requirements. While the existing generator is meeting the current emission requirements, it is aging and at risk of exceeding emission standards soon. The new more energy-efficient Cummings generator will meet all BAAQMD requirements and will be more cost-effective to operate.

Civic Facilities-	Buildings								
CF - 01011	Pr	riority: Asset P	reservation		Project Lead	Project Lead: M. Hernandez			
Initial Funding Year	: P1	anned Start D	ate:		Target Completion Date:				
FY 2017/2018	FY	7 2022/2023			2023				
Project Status:					Operating Budget Impact:				
Not Started				Decreased M	aintenance Co	osts			
	Estimated Appropriated Project Baland		2022/23 Planned	2023/24 Planned	2024/25 Planned	2025/26 Planned	Total		
Project									
Estimates									
CITY HALL		-	- 150,000			-	150,000		
EMERGENCY									
BACK-UP POWER									
GENERATOR									
Funding									
Source									
CIP			- 150,000			-	150,000		
Total		-	- 150,000		<u>-</u>	-	150,000		

MSC FUEL-DISPENSING STATION OVERHEAD CANOPY



The fuel dispensing island at the Municipal Services Center (MSC) has an above ground holding tank with a containment wall around it. It is necessary to build a canopy to limit storm water from entering the contained area and to provide cover for the fueling station to prevent excessive weathering of the electronic screens and keypads.

Civic Facilities-Build	ings							
CF - 01013	Priori	ty: Asset Pre	eservation		Project Lead	d: M. Herr	nandez	
Initial Funding Year:	Plann	ed Start Dat	e:		Target Completion Date:			
FY 2017/2018	FY 20	23/2024			FY 2023/2024			
Project Status:					Operating E	Budget Impac	et:	
Not Started					Decreased M	aintenance Co	osts	
Appr	imated copriated ct Balance	2021/22 Budget	2022/23 Planned	2023/24 Planned	2024/25 Planned	2025/26 Planned	Total	
Project								
Estimates								
MSC FUEL-	-	-		300,000	_	-	300,000	
DISPENSING								
STATION								
OVERHEAD								
CANOPY								
Funding								
Source								
CIP	=	-		-	-	=	-	
Total	-	-	-	300,000	-	-	300,000	

WATERLINE BACKFLOW PREVENTERS



The project will install backflow preventers for all City-metered water connections. The Cross Connection Control Program is designed to meet the requirements of the California Code of Regulations, Title 17, Public Health Sections 7583 through 7605. Failure to install and maintain such devices may lead to a water service interruption and possible loss of water services.

Civic Facilities-Buildings								
CF - 01016 Priority: Asset Preservation Project Lead: M. Hernandez								
Initial Funding Year:	Planned Start Date: Target Completion Date:							
FY 2016/17	June 2019	2023						
Project Status:	Expended as of March 31, 2021:	Operating Budget Impact:						
Not Started	\$139,565.38	None						

	Estimated Appropriated Project Balance	2021/22 Budget	2022/23 Planned	2023/24 Planned	2024/25 Planned	2025/26 Planned	Total	
Project								
Estimates								
WATERLINE	80,435	5	-	-	-	-	-	80,435
BACKFLOW PREVENTERS								
Funding								
Source								
CIP	80,435	5	-	-	-	-	-	80,435
Total	80,435	5	-	-	-	-	-	80,435

ANNUAL PARK IMPROVEMENTS



This annual project provides for the design and construction and matching grant fund contributions for repair and improvements of parks throughout the City. Park improvement projects will be guided by the Parks Plan as well as the Parks and Recreation Commission. Projects for the FY 2021/2022 will include a Community Center pickleball and basketball court, designated picnic areas at Heritage Oaks and Grant Park, naturescape construction, and updating of the kitchen at Grant Park.

Civic Facilities-I	Parks and	l Trai	1s						
CF - 01017		Priorit	y: Asset Pres	ervation		Project Lead: M. Hernandez			
Initial Funding Year:		Planne	ed Start Date:			Target Completion Date:			
Annual		Annua	l			Annual			
Project Status:						Operating Bu	udget Impact	:	
Annual						Decreased Ma	intenance Cos	ts	
	Estimate Appropria Project Bal	ited	2021/22 Budget	2022/23 Planned	2023/24 Planned	2024/25 Planned	2025/26 Planned	Total	
Project									
Estimates									
ANNUAL PARK IMPROVEMENTS	33	34,396	750,000	650,000	900,000	980,000	1,200,000	4,814,396	
Funding									
Source									
In-Lieu Park Fund	33	4,396	750,000	650,000	900,000	980,000	1,200,000	4,814,396	
Total	33	4,396	750,000	650,000	900,000	980,000	1,200,000	4,814,396	

MSC PARKING LOT RESURFACING



The pavement at the City's Municipal Services Center (MSC) is deteriorating and in need of repair. This project will include the design and construction of pavement rehabilitation and improvement of the current drainage system. The design will also incorporate the green infrastructure features into the project to comply with the current stormwater permit requirements.

Civic Facilities-Facilities								
CF - 01018	Priority	: Asset Pres	servation		Project Lead: V. Chen			
Initial Funding Year:	Planned	l Start Date	:		Target Completion Date:			
FY 2018/ 2019	FY 2022	2/2023			FY 2023/202	2.4		
Project Status:						udget Impac	et:	
In Progress					Decreased M	aintenance Co	sts	
Estimat Appropriz Project Bal	ated	2021/22 Budget	2022/23 Planned	2023/24 Planned	2024/25 Planned	2025/26 Planned	Total	
Project								
Estimates								
MSC PARKING LOT RESURFACING	-	-	1,300,000	-	-	-	1,300,000	
Funding								
Source								
CIP	-	-	1,300,000	-		-	1,300,000	
Total	-	-	1,300,000		· -	-	1,300,000	

VETERANS COMMUNITY PLAZA SHADE STRUCTURES



At the June 12, 2018 City Council meeting, members of the Rotary Club of Los Altos presented a request for the installation of two proposed shade structures in the Veteran's Community Plaza. After discussion, Council approved the creation of a Capital Improvement Project and appropriated \$60,000 Park-in-Lieu funds to the project. The intent of the project is to increase the utilization of the plaza for both informal gatherings and special events. The plaza is a focal point in the downtown area and would benefit from unique, simple and elegant shade structures.

CF-01019	1019 Priority: Asset Preservation				Project Lead	d: D. Brees	S	
Initial Funding Year	r: Planı	ned Start Dat	e:		Target Completion Date:			
FY 2018/2019	FY 20	019/2020			TBD			
Project Status:	Expe	xpended as of March 31, 2021:			Operating I	Budget Impac	et:	
On Hold	\$14,5	-				aintenance Cos	sts	
	Estimated Appropriated Project Balance	2021/22 Budget	2022/23 Planned	2023/24 Planned	2024/25 Planned	2025/26 Planned	Total	
Project Estimates								
VETERANS COMMUNITY PLAZA SHADE STRUCTURES	45,476		-		_	-	45,476	
Funding Source								

45,476

Civic Facilities-Facilities

In-Lieu Park Fund

Total

45,476

45,476

EMERGENCY OPERATING CENTER



The Purpose of an EOC is to provide a centralized location where emergency management coordination and decision making can be supported during a critical incident, major emergency, or diaster. The EOC will provide essential services to the public after a natural disaster as well as support a number of critical tasks such as monitoring activities related to emergency preparedness and provide a location for collecting and analyzing data to help make decisions that protect the City of Los Altos.

Civic Facilities-Building	gs							
CF - 01021	Priorit	y: Quality of	Life		Project Lead	l: P. Maslo		
Initial Funding Year:	Planne	ed Start Date:			Target Completion Date:			
FY 2021/2022	FY 202	21/2022			TBD			
Project Status:	Expen	ded as of Ma	rch 31, 2021:		Operating B	udget Impact	:	
	\$301,6	52.66			Decreased En	mergency Repair	irs	
Estima Appropr Project Ba	iated	2021/22 Budget	2022/23 Planned	2023/24 Planned	2024/2025 Planned	2025/26 Planned	Total	
Project								
Estimates								
EMERGENCY 2,7 OPERATING CENTER	18,677	300,000	-			-	3,018,677	
Funding								
Sources								
CIP 2,7	18,677	300,000	-			-	3,018,677	
Techology Fund			-	-				
Total 2,7	18,677	300,000	-		-	-	3,018,677	

CITY HALL AND MAINTENANCE SERVICES BUILDING SECURITY SYSTEMS



The monitored electronic security alarm systems at City Hall/Council Chambers and the Municipal Services Center are outdated and no longer supported by the manufacturer. An upgraded system that is supported is needed for seamless security monitoring of these two vital facilities.

01/10 1 001110100	8	~							
CF - 01022		Priori	ty: Asset Prese	ervation		Project Lead: M. Hernandez			
Initial Funding Year		Plann	ed Start Date:			Target Completion Date:			
FY 2021/2022		FY 202	21/2022			FY 2021/202	2		
Project Status:		Operating Budget Impact:				:			
Pending						None			
	Estimat Appropria Project Bal	ated	2021/22 Budget	2022/23 Planned	2023/24 Planned	2024/2025 Planned	2025/26 Planned	Total	
Project									
Estimates									
City Hall and		-	70,000				-	70,000	
Maintenance Services									
Building Security									
Systems									
Funding									
Sources									
Technology Fund		-	70,000				-	70,000	
Total		-	70,000			-	-	75,000	

Civic Facilities-Buildings

GRANT PARK MASTER PLAN





Public outreach, park and landscape design based on scope of work determined by the Grant Park Master Plan Task Force (two members each from the Youth, Senior and Parks and Recreation Commissions) to be approved by City Council. Includes but are not limited to parking, pathways, shade, benches, lighting, outdoor adult fitness equipment and children's playground.

Civic Facilities										
CF- 01023	P	riority	7: Quality o	f Life			Project Lead	d: D. Leggs	ge	
Initial Funding Year FY 2022/2023			d Start Dat 2/2023	e:			Target Completion Date: FY 2023/2024			
Project Status:		1 202.				Operating Budget Impact:				
Pending							150,000			
	Estimated Appropriate Project Balar	ed	2021/22 Budget	2022/ Plann		2023/24 Planned	2024/2025 Planned	2025/26 Planned	Total	
Project										
Estimates										
GRANT PARK MASTER PLAN	150,	,000		- 150),000	-	-	-	150,000	
Funding										
Sources										
Park in Lieu Fund	150,	000	-	- 150),000 -	-	-	-	150,000	
Total	150,	000		-	-	-		-	150,000	

CITY-WIDE PARKS AND RECREATION MASTER PLAN



Update and expand the 2012 Parks Plan to include recreation facilities and programs as a comprehensive Parks and Recreation Master Plan update. Council to approve timing with preceded General Plan Update. Includes staff facilitating a consultant hiring process. Scope of work includes but is not limited to an extensive public outreach process, park and recreation standards, inventory, inclusivity, sustainability, analysis of operations and maintenance, long-term planning and implementation plan.

Civic Facilities		
CF-01024	Priority: Asset Preservation	Project Lead: D. Legge
Initial Funding Year:	Planned Start Date:	Target Completion Date:
FY 2024/2025	FY 2024/2025	FY 2026/2027
Project Status:		Operating Budget Impact:
Pending		300,000

1 Chang					300,000		
	Estimated Appropriated Project Balance	2021/22 Budget	2022/23 Planned	2023/24 Planned	2024/2025 Planned	2025/26 Planned	Total
Project							
Estimates							
CITY-WIDE PARKS AND	300,000	-	-		300,000	-	300,000
RECREATION							
MASTER PLAN							
Funding							
Sources							
Park in Lieu Func	300,000	-		-	-	-	300,000

300,000

300,000

Total

300,000

PUBLIC ARTS PROGRAM



The Annual Arts Program provides for the recruitment, acquisition, installation, identification and maintenance costs of the City's public art program. The primary purpose of the project is to bring new art to Los Altos and to maintain the public art currently in place in the City. Project funds could be utilized for construction of pedestals for sculptures, plaques identifying pieces of art, stipends for artists and maintenance of pieces of art owned by the City. Future allocations will be proposed as identified in the upcoming years.

Community Development-General								
CD - 01003 Priority: Quality of Life Project Leac Recreation Services								
Initial Funding Year:	ial Funding Year: Planned Start Date:							
Annual	Annual	Annual						
Project Status:	Expended as of March 31, 2021:	Operating Budget Impact:						
Ongoing		None						

	Estimated Appropriated Project Balance	2021/22 Budget	2022/23 Planned	2023/24 Planned	2024/25 Planned	2025/26 Planned	Total
Project							
Estimates							
PUBLIC ARTS PROGRAM	-	60,000	50,000	10,000	10,000	10,000	140,000
Funding							
Source							
Public Art Fund	-	60,000	50,000	10,000	10,000	10,000	140,000
Total		60,000	50,000	10,000	10,000	10,000	140,000

POLICE RECORDS MANAGEMENT & DISPATCH SYSTEM



Procurement of regional tri-city (Los Altos, Mountain View & Palo Alto) "virtual consolidation" public safety information system, which includes the sharing of a Computer Aided Dispatch (CAD) system, Records Management System (RMS), Field Based Reporting (FBR) and Mobile for Public Safety (MPS) system. These enterprise-wide applications will serve as the centerpiece for the larger project including a common 9-1-1 phone system and a shared police radio frequency. It will provide both technical and physical redundancy for all three cities.

CD - 01006	Prior	rity: Quality o	of Life		Project Lead	d: J. Malon	ey	
Initial Funding Year	: Plan	ned Start Dat	te:		Target Com	pletion Date:		
FY 2008/2009	FY 20	013/2014			June 2020			
Project Status:	Expe	ended as of M	1arch 31, 202	1:	Operating Budget Impact:			
In Progress					None			
	Estimated Appropriated Project Balance	2021/22 Budget	2022/23 Planned	2023/24 Planned	2024/25 Planned	2025/26 Planned	Total	
Project								
Estimates								
POLICE RECORDS MANAGEMENT & DISPATCH SYSTEM	560,332		_	-	-	-	560,332	
Funding								
Source								
Equipment Replacement	560,332			-		-	560,332	
Total	560,332			-		-	560,332	

Community Development-Technology

IT INITIATIVES



As of June 2021, the first two phases of the City's IT strategic roadmap have been completed. These phases were to replace outdated devices and services, virtualize and centralize server management to have a reliable hardware as the foundation for business continuity. This work includes; server hardware consolidation using high-density hyperconverged servers; new high-availability firewalls, UPS (uninterruptible power supply), and adding backup appliance and message archiver to the reconfigured server racks. The third phase of the IT strategic roadmap targets the business applications utilized by all departments. This phase will have the greatest impact on the services provided to the public. TRAKiT (Community Development), CivicRec (Recreation) and Finance Enterprise (Finance) are some examples. As technology evolves, plus the impact of COVID-19 pandemic, the final phase will target a complete and continuous hardware and software refresh, to meet the needs of both in-office and remote work. More mobile devices and remote management tools are expected to be added, and this will allow IT staff to respond quickly with more flexibilities.

Community Dev	elopment	-Tecl	hnology						
CD - 01008	I	Priority	: Asset Pres	ervation		Project Lead	l: A. Tseng		
Initial Funding Year:	F	lanne	d Start Date:			Target Completion Date:			
FY 2015/2016	F	Y 201.	5/16			Ongoing			
Project Status:	I	Expend	ded as of Ma	rch 31, 2021:	:	Operating Budget Impact:			
In Progress	\$	\$1,040,667.74				Improved Staff Productivity			
	Estimated 2021/22 2022/23 2023/24 Appropriated Budget Planned Planned Project Balance		2024/25 Planned	2025/26 Planned	Total				
Project									
Estimates									
IT INITIATIVES	214	,160	180,000	350,000	_	-	-	744,160	
Funding									
Source									
Technology Fund		-	180,000	350,000	-	_	-	744,160	
Total	214	,160	180,000	350,000	-	-	-	744,160	

WALTER SINGER BUST RELOCATION



In April 2015, the City Council directed that the Walter Singer Bust be moved from the Community Plaza and that a Capital Improvement Project be created to fabricate and install the Bust, with an appropriate pedestal, near the Chamber of Commerce. This project provides funds for the design and construction of a pedestal, including appropriate signage, for the Bust, as well as any costs associated to the moving of the Bust.

Community De	*									
CD - 01009	P	riority	: Asset Pro	eservation		Project Lead	1: Recreation	on Service		
Initial Funding Year	r: P	lanne	d Start Dat	e:		Target Com	pletion Date:			
FY 2016/2017	F	Y 201	6/2017			Fall 2021	Fall 2021			
Project Status:						Operating Budget Impact:				
Not Started						None	None			
	Estimated Appropriate Project Balar	d	2021/22 Budget	2022/23 Planned	2023/24 Planned	2024/25 Planned	2025/26 Planned	Total		
Project										
Estimates										
WALTER SINGER	10,	000		-	-		-	10,000		
BUST										
RELOCATION										
Funding										
Source										
Public Arts Fund	10,	000		-	-		-	10,000		
Total	10,	000		-	-		-	10,000		

ANNUAL STORM DRAIN IMPROVEMENTS



An important element of the Los Altos infrastructure is the network of storm water conveyance facilities that deliver storm water runoff to the four creeks in Los Altos which terminate at San Francisco Bay. These facilities include curbs and gutters, drainage swales, drain inlets and catch basins, underground pipes ranging from 12 inches to 66 inches in diameter, manholes, and outfalls at the creeks. This project provides for rehabilitation or replacement of existing infrastructure, installation of new infrastructure, and professional services as they relate to special studies or reports needed to remain in compliance with the San Francisco Regional Permit (MRP under the National Pollutant Discharge Elimination System (NPDES) permit, and FEMA requirements. FY 2021/22 funds will be used for improvements along Milverton Road.

CD - 01012					Project Lea	ject Lead: A. Trese				
Initial Funding Year	r:	Plann	ed Start Date	:		Target Com	pletion Date			
Annual		Annua	1			Annual	Annual			
Project Status:		Exper	nded as of Ma	arch 31, 202	1:	Operating I	Operating Budget Impact:			
Ongoing		\$560,8	21			Increased Ma	Maintenance Costs			
	Estimate Appropria Project Bal	ated	2021/22 Budget	2022/23 Planned	2023/24 Planned	2024/25 Planned	2025/26 Planned	Total		
Project										
Estimates										
ANNUAL STORM DRAIN IMPROVEMENTS	1	2,492	950,000	-		_	-	962,492		
Funding										
Source										
CIP	1	2,492	950,000	-			-	962,492		
Total	1	2,492	950,000	-		-	-	962,492		

Community Development-Storm Drain System

FIRST STREET STREETSCAPE DESIGN - PHASE II



The objectives of the project include providing improved public infrastructure and ensuring design continuity to increase public access, enhance pedestrian/bicycle safety. The project will address design layout, pedestrian scaled lighting, site furnishings, street trees, landscaping, drainage, grading and provide typical cross sections.

The first stage will determine the scope and limits of the project. This stage will include the identification of design considerations including parking related issues, property setbacks, and project limits within the public right-of- way. The project will proceed to the next stage upon Council approval of the project scope and limits.

Stage two of the design process will address the actual streetscape layout and landscape elements. The services of a civil engineer/landscape architect will be secured to assist staff in the development of the project design plan. Public meetings for this stage will include meeting(s) with First Street property owners and tenants, as well as presentations to the Los Altos Village Association, the Chamber of Commerce, and the Planning and Transportation Commission.

Community Development-General									
CD - 01017	Priority: Quality of Life	Project Lead: D. Brees							
Initial Funding Year:	Planned Start Date:	Target Completion Date:							
FY 2016/2017	TBD	TBD							
Project Status:		Operating Budget Impact:							
Not Started		None							

Estimated	2021/22	2022/23	2023/24	2024/25	2025/26	Total
Appropriated Project Balance	Budget	Planned	Planned	Planned	Planned	

Project Estimates

FIRST STREET 261,243 - - - 261,243 STREETSCAPE

DESIGN - PHASE II

Funding Source

CIP	261,243	-	-	-	-	-	261,243
Total	261,243	-	-	-	-	-	261,243

DOWNTOWN LIGHTING CABINET REPLACEMENT



Some of the downtown lighting cabinets have reached the end of their useful life and need replacement. This project will replace three lighting cabinets in downtown and provide additional outlets in locations of need.

Community Development-General									
CD - 01018	Priority: Asset Preservation	Project Lead: T. Quach							
Initial Funding Year:	Planned Start Date:	Target Completion Date:							
FY 2017/2018	FY 2022/2023	FY 2023/2024							
Project Status:		Operating Budget Impact:							
Not Started		Decreased Maintenance Costs							

	Estimated Appropriated Project Balance	2021/22 Budget	2022/23 Planned	2023/24 Planned	2024/25 Planned	2025/26 Planned	Total
Project							
Estimates							
DOWNTOWN LIGHTING CABINET REPLACEMENT	-	-	200,000	-	-	-	200,000
Funding Source							
CIP	=	=	200,000	-	-	-	200,000
Total	-	-	200,000	-	-	-	200,000

PUBLIC WORKS ELECTRONIC DOCUMENT MANAGEMENT



The Electronic Document Management System project includes the conversion of hardcopy documents into digital format, and the maintenance of the operating software for the storage and retrieval of documents. The goal is to improve information sharing among departments and staff. This project increases efficiency in work flow for the creation, maintenance, preservation, and retrieval of project records and documentation, which improves the overall utilization of resources including funds, space, and staff time.

Community Development-Technology											
CD - 01019		Priorit	ty: Asset Pr	eservation			Project Lea	Project Lead: V. Chen			
Initial Funding Year	•	Plann	ed Start Da	te:			Target Completion Date:				
FY 2017/2018		FY 202	21/2022				Ongoing				
Project Status:							Operating I	Operating Budget Impact:			
Not Started							Improved St	taff Productivity			
	Estimate Appropria Project Bal	ted	2021/22 Budget	2022/2 Planno		2023/24 Planned	2024/25 Planned	2025/26 Planned	Total		
Project											
Estimates											
PUBLIC WORKS ELECTRONIC DOCUMENT	10	5,949		-	-			-	105,949		
Funding											
Source											
CIP	10	5,949		-	-		-	-	105,949		
Total	105	,949		-	-		-	-	105,949		

CLIMATE ACTION PLAN IMPLEMENTATION PROGRAM



Climate Action Plan Implementation: Climate Action Plan has been developed and implemented. An update to the Climate Action Plan will be needed in 2021. The update to the 2013 CAP began in 2020/2021- the CAAP (Climate Action and Adaptation Plan) is currently being developed with a target completion by the end of 2021/beginning 2022.

Community Develo	opment-Gener	al						
CD - 01020	D - 01020 Priority: Quality of Life				Project Lead	d: E. Anch	eta	
Initial Funding Year:	Plann	Planned Start Date:				Target Completion Date:		
FY 2017/2018	FY 20	FY 2020/2021 Expended as of March 31, 2021:				FY 2021/2022 Operating Budget Impact:		
Project Status:	Expe							
Started	\$8,202.40				None			
	Estimated Appropriated Project Balance	2021/22 Budget	2022/23 Planned	2023/24 Planned	2024/25 Planned	2025/26 Planned	Total	
Project Estimates								
CLIMATE ACTION PLAN IMPLEMENTATION PROGRAM	75,000		-		- 55,000	-	130,000	
CAAP Updates								
Funding Source								
CIP	75,000	-		-	- 55,000	=	130,000	
Total	75,000		-	•	- 55,000	-	130,000	

COMMUNITY MEETING CHAMBERS AV EQUIPMENT



Originally installed in 2007, the technology within the Community Meeting Chambers at City Hall is no longer manufactured nor supported and is rapidly failing. This project will allow the City to continue to provide high quality video and audio of City Council and Commission meetings and will allow for greater use of the Chambers as meeting and event space. In addition, the project will address needed ADA improvements to the room allowing better access to City meetings.

Community Development-General						
CD - 01021 Priority: Asset Preservation Project Lead: D. Brees						
Initial Funding Year:	Planned Start Date:	Target Completion Date:				
FY 2017/2018	FY 2020/2021	FY 2021/2022				
Project Status:		Operating Budget Impact:				
In Process		None				

	Estimated Appropriated Project Balance	2021/22 Budget	2022/23 Planned	2023/24 Planned	2024/25 Planned	2025/26 Planned	Total
Project							
Estimates							
COMMUNITY MEETING CHAMBERS AV EQUIPMENT	216,600			-	-	-	216,600
Funding							
Sources							
CIP	-	-	-	-	_	_	-
PEG Fees	216,600			-	-	-	216,600
Total	216,600			-			216,600

ASSET MANAGEMENT SYSTEM



The Maintenance Services Department is responsible for the maintenance and improvement of parks buildings, bridges, streets, traffic signals and wastewater/storm drain collection systems. The department is seeking to implement an Enterprise Asset Management system which will consolidate the work order processes and integrate inventory control, surplus, preventative and predictive maintenance scheduling, asset management and capital asset data to produce effective resource and workflow management and reporting. The Asset Management System will be tightly integrated with the City's GIS system; provide an inituitive user interface; convert, migrate or integrate information from existing software; create and track work orders and provide realtime tracking and reports to effectively manage all City assets.

Community De	velopmer	nt-Gen	eral					
CD - 01022		Priority	: Asset Pres	ervation		Project Lea	d: M. Hern	andez
Initial Funding Year	r :	Planned	l Start Date	:		Target Com	pletion Date:	
FY 2018/2019		FY 2019	7/2020			FY 2022/202	23	
Project Status:						Operating I	Budget Impac	t:
Not Started						Improved St	aff Productivity	У
	Estimate Appropria Project Bal	ated	2021/22 Budget	2022/23 Planned	2023/24 Planned	2024/25 Planned	2025/26 Planned	Total
Project								
Estimates								
ASSET MANAGEMENT SYSTEM		-	150,000	-	-	-	-	150,000
Funding								
Sources								
CIP		-	150,000	-	-	-	-	150,000
Sewer		-	-	-	-	-	_	-
Total		-	150,000	-	-		-	150,000

LOS ALTOS HOUSING ELEMENT UPDATE



An update to the Housing Element of the Los Altos General Plan

Community Dev	elopment						
CD-01023	Pri	ority: Quality o	f Life		Project Lead	: J. Biggs	
Initial Funding Year:	Pla	nned Start Date	e:		Target Comp	pletion Date:	
FY 2022/2023	FY	2022/2023			FY 2023/202	4	
Project Status:					Operating B	udget Impact:	:
Underway					600,228		
	Estimated Appropriated Project Balance	2021/22 Budget	2022/23 Planned	2023/24 Planned	2024/2025 Planned	2025/26 Planned	Total
Project							
Estimates							
Update to the	42,139.0	00 600,000.00	-	-	-	-	642,139.00
Housing Element							
Funding							
Sources							
CIP	42,139.0	0 565,000.00	-	-	-	-	607,139.00
REAP		- 35,000.00	-	-	-	-	35,000.00
Total	42,139.0	00 ######	-	-	-	-	642,139.00

LOS ALTOS GENERAL PLAN UPDATE



A Community engagement effort that will result in the update to all the elements. The Housing Element Project will be a separate Capital Improvement Project.

Community Development						
CD-01024	Priority: Quality of Life	Project Lead: J. Biggs				
Initial Funding Year:	Planned Start Date:	Target Completion Date:				
FY 2023/2024	FY 2023/2024	FY 2025/2026				
Project Status:		Operating Budget Impact:				
Pending		2,000,000				

	Estimated Appropriated Project Balance	2021/22 Budget	2022/23 Planned	2023/24 Planned	2024/2025 Planned	2025/26 Planned	Total
Project							
Estimates							
LOS ALTOS GENERAL PLAN UPDATE		-	-	- 2,000,000	0	-	- 2,000,000
Funding							
Sources							
General Fund		-	-	- 2,000,000	0	-	- 2,000,000
Total		-	-	- 2,000,000	0	-	- 2,000,000

ANNUAL STREET RESURFACING



The annual street resurfacing project places an overlay of asphalt concrete (AC) on existing street surfaces approaching the end of their useful life, as evidenced by cracking and minor pavement failures. Installation of pavement fabric, striping, repair of damaged curb and gutter, and minor drainage improvements are also included in this project where necessary. Streets are selected for resurfacing in coordination with the Pavement Management Program (PMP) that provides a City-wide list of all the streets in Los Altos based on the street's Pavement Condition Index (PCI). The number of streets resurfaced each year depends on both the condition of streets and the bidding climate.

Transportation-Streets/Roadways						
TS - 01001 Priority: Asset Preservation Project Lead: M. Lee						
Initial Funding Year:	Planned Start Date:	Target Completion Date:				
Annual	Annual	Annual				
Project Status:	Expended as of March 31, 2021:	Operating Budget Impact:				
Annual	\$1,319,450.36	Decreased Maintenance Costs				

	Estimated Appropriated Project Balance	2021/22 Budget	2022/23 Planned	2023/24 Planned	2024/25 Planned	2025/26 Planned	Total
Project							
Estimates							
ANNUAL STREET	142,448	2,450,000	2,450,000	2,450,000	2,450,000	2,450,000	12,392,448
RESURFACING							
Funding							
Sources							
CIP	142,448	1,050,000	1,050,000	1,050,000	1,050,000	1,050,000	5,392,448
Gas Tax	-	350,000	350,000	350,000	350,000	350,000	1,750,000
Road and	-	500,000	500,000	500,000	500,000	500,000	2,500,000
Maintenance							
Measure B	-	550,000	550,000	550,000	550,000	550,000	2,750,000
VRF	-	-	-	-	-		
Total	142,448	2,450,000	2,450,000	2,450,000	2,450,000	2,450,000	12,392,448

ANNUAL STREET STRIPING



This project will implement Complete Streets signage and striping measures as part of the Annual Pavement Projects, Annual Street Resurfacing, and Annual Street Slurry Seal. This project will cover the cost for roadway striping and markings, including green bike lanes and Sharrows, high-visibility crosswalks, and accompanying signage elements.

Transportation-Streets/Roadways									
TS - 01003	Priority: Health and Safety				Project Lead	: M. Lee			
Initial Funding Year		Plann	ed Start Date	:		Target Comp	oletion Date:		
Annual		Annua	.1			Annual			
Project Status:						Operating B	udget Impac	t:	
Annual						Decreased Ma	intenance Co	sts	
	Estimat Appropria Project Ba	ated	2021/22 Budget	2022/23 Planned	2023/24 Planned	2024/25 Planned	2025/26 Planned	Total	
Project									
Estimates									
ANNUAL STREET STRIPING		-	200,000	200,000	200,000	200,000	200,000	1,000,000	
Funding									
Sources									
CIP		-	100,000	100,000	100,000	100,000	100,000	500,000	
Gas Tax		-	100,000	100,000	100,000	100,000	100,000	500,000	
Total		-	200,000	200,000	200,000	200,000	200,000	1,000,000	

ANNUAL STREET SLURRY SEAL



This project slurry seals and microsurface City streets annually, including cutout and repair of minor pavement failures and installation of striping. The seal places a thin layer of aggregate, emulsion, and water over City streets. Neighborhood streets should receive a surface treatment (slurry seal) other than an overlay every seven years. Sealing is a preventative maintenance treatment that prevents moisture from penetrating the pavement and softening the base material supporting the pavement. Slurry seals have proven to be the best treatment for pavements in good condition based on life-cycle cost analysis because they extend the life of pavement for the lowest cost. Each application to streets in relatively good condition is expected to extend their useful life. Those streets selected for slurry sealing in any given year are chosen based on a City-wide ranking of the condition of all the streets that are maintained by the City. This process is done using the Pavement Management Program (PMP) developed by MTC.

Transportation-Streets/Roadways						
TS - 01004 Priority: Asset Preservation Project Lead: M. Lee						
Initial Funding Year:	Planned Start Date:	Target Completion Date:				
Annual	Annual	Annual				
Project Status:		Operating Budget Impact:				
Annual		Decreased Maintenance Costs				

	Estimated Appropriated Project Balance	2021/22 Budget	2022/23 Planned	2023/24 Planned	2024/25 Planned	2025/26 Planned	Total
Project							
Estimates							
ANNUAL STREET SLURRY SEAL	-	1,050,000	1,050,000	1,050,000	1,050,000	1,050,000	5,250,000
Funding							
Source							
Gas Tax	-	250,000	800,000	800,000	800,000	800,000	3,450,000
CIP General Funds	-	800,000	250,000	250,000	250,000	250,000	1,800,000
Total		1,050,000	1,050,000	1,050,000	1,050,000	1,050,000	5,250,000

ANNUAL CONCRETE REPAIR



The annual concrete sidewalk and curb/gutter repair project is intended to address the highest priority repair locations. The primary focus is on the replacement of damaged sidewalks that represent hazards to pedestrians. Staff continually receive complaints from residents regarding cracks or uplifted sidewalks that could cause a "trip and fall" type accident. This project provides for replacement of cracked or uplifted sidewalks throughout the City that cannot be patched or ground down.

Transportation-Pedestrian/Bicycle Safety						
TS - 01005	Project Lead: M. Lee					
Initial Funding Year:	Planned Start Date:	Target Completion Date:				
Annual	Annual	Annual				
Project Status:		Operating Budget Impact:				
Annual		Decreased Claims				

	Estimated Appropriated Project Balance	2019/20 Budget	2020/21 Planned	2021/22 Planned	2022/23 Planned	2023/24 Planned	Total
Project							
Estimates							
ANNUAL CONCRETE REPAIR	118,074	200,000	200,000	200,000	200,000	200,000	1,118,074
Funding							
Sources	440.054	200,000	200,000	200.000	200.000	200.000	4.440.074
CIP	118,074	200,000	200,000	200,000	200,000	200,000	1,118,074
Total	118,074	200,000	200,000	200,000	200,000	200,000	1,118,074

ANNUAL TRAFFIC SIGN REPLACEMENT



There are approximately 8,000 standard roadway traffic signs throughout the City, including street name signs. The City plans to conduct a GIS Inventory of signs around the City and measure their condition to help develop a maintenance plan to replace old or damaged signs in a 5-year period.

Transportation-Pedestrian/Bicycle Safety									
TS - 01006	Pri	ority: Health &	Safety		Project Lea	Project Lead: M. Lee			
Initial Funding Year:	Pla	nned Start Date	e:		Target Com	pletion Date	:		
Annual	An	nual			Annual				
Project Status:	Ex	xpended as of March 31, 2021:			Operating I	Budget Impa	ct:		
Annual	\$2,	500.46			Decreased M	Iaintenance Co	osts		
	Estimated Appropriated Project Balance	U	2022/23 Planned	2023/24 Planned	2024/25 Planned	2025/26 Planned	Total		
Project									
Estimates									
ANNUAL TRAFFIC SIGN REPLACEMENT	94,82	21 200,000	-			_	294,821		
Funding									
Source									
CIP	94,82	21 200,000	-		-	-	294,821		
Total	94,82	21 200,000	-		-	-	294,821		

ANNUAL NEIGHBORHOOD TRAFFIC MANAGEMENT



Traffic calming measures to help minimize the effects of local and regional traffic growth along local streets are funded through the Neighborhood Traffic Management Plan program. Typical traffic calming measures include speed humps, raised crosswalks at mid-block locations, varying surface treatments, signage & striping, and landscaping. When collector or arterial street improvements are under deployment, any adjacent local streets improvements are funded through the Neighborhood Traffic Management Plan program. Neighborhood Traffic Management projects typically begin through a planning phase that includes focused traffic engineering studies. Upon identification of a preferred implementation plan, grant funds may be pursued to help advance a project into design and construction.

Transportation-Pedestrian/Bicycle Safety									
TS - 01007		Priorit	y: Quality of	Life		Project Lead	: M. Lee		
Initial Funding Year	:	Planne	ed Start Date	:		Target Completion Date:			
Annual		Annua	nual Annual						
Project Status:			Operating Budget Impa				udget Impac	t:	
Annual						Increased Mai	ntenance Cos	ts	
	Estimat Appropria Project Bal	ated	2021/22 Budget	2022/23 Planned	2023/24 Planned	2024/25 Planned	2025/26 Planned	Total	
Project Estimates									
ANNUAL NEIGHBORHOOD TRAFFIC MANAGEMENT	7	73,288	50,000	50,000	50,000	50,000	50,000	323,288	
Funding Source									
Traffic Impact Fees	7	3,288	50,000	50,000	50,000	50,000	50,000	323,288	
Total	7	3,288	50,000	50,000	50,000	50,000	50,000	323,288	

ANNUAL ADA IMPROVEMENTS (STREETS AND ROADWAYS)



The project will continue efforts to improve Americans with Disabilities Act (ADA) accessibility within the public right of way (ROW) throughout the City. This would include ramps at various intersections throughout the City, correcting existing sidewalks that have inadequate access, ADA compliant pedestrian push buttons at City street intersections and also improve accessibility by replacing pedestrian paths of travel that are uplifted, cracked, too narrow, or otherwise out of compliance with current ADA requirements. Improvements will be based on the City's ADA transition plan and in conjunction with the Bicycle and Pedestrian Advisory Commission's recommendations. ADA compliance is a federal requirement.

Transportation-Streets/Roadways									
TS - 01008	Prior	ity: Asset Pre	eservation		Project Lead	d: M. Lee			
Initial Funding Year:	Plan	ned Start Dat	e:	Target Completion Date:					
Annual	Annu	al			Annual				
Project Status:					Operating E	Budget Impac	et:		
Annual					None				
	Estimated	2021/22	2022/23	2023/24	2024/25	2025/26	Total		

Estimated	2021/22	2022/23	2023/24	2024/25	2025/26	Total
Appropriated	Budget	Planned	Planned	Planned	Planned	
Project Balance						

Project Estimates

ANNUAL ADA	136,697	75,000	200,000	200,000	75,000	75,000	761,697
IMPROVEMENTS							
(STREETS AND							
ROADWAYS)							

Funding Source

CIP	136,697	75,000	200,000	200,000	75,000	75,000	761,697
Total	136,697	75,000	200,000	200,000	75,000	75,000	761,697

ANNUAL CITY ALLEY RESURFACING



Existing alleyways within the City are in varying degrees of decay. Many have exceeded their useful life and must be replaced. This project will initiate a phased process of replacement and/or repair based on priority, the cost of the repair, and the amount budgeted. Miscellaneous concrete work may be required for drainage swales and repairs to adjacent curb and gutters. The project will study potential Green Infrastructure treatments that may be incorporated into the design of the alleyways. The project will reduce the effort required for patching of these alleys. A funding alternative to expedite improvements would be to establish an assessment district for specific neighborhoods and/or businesses adjacent to and served by the alleys.

Project Lead:

M. Lee

Priority: Asset Preservation

Initial Funding Year:	F	Plann	ed Start Date			Target Comp	oletion Date:		
Annual	P	\nnua	1			Annual			
Project Status:						Operating B	Operating Budget Impact:		
Annual						Decreased Ma	intenance Cos	sts	
	Estimated Appropriat Project Bala	ed	2021/22 Budget	2022/23 Planned	2023/24 Planned	2024/25 Planned	2025/26 Planned	Total	
Project Estimates									
ANNUAL CITY ALLEY RESURFACING		-	100,000	100,000	100,000	100,000	100,000	500,000	
Funding Source									
Gas Tax	_	_	100,000	100,000	100,000	100,000	100,000	500,000	
Total			100,000	100,000	100,000	100,000	100,000	-	

Transportation-Streets/Roadways

TS - 01009

ANNUAL TRANSPORTATION ENHANCEMENT

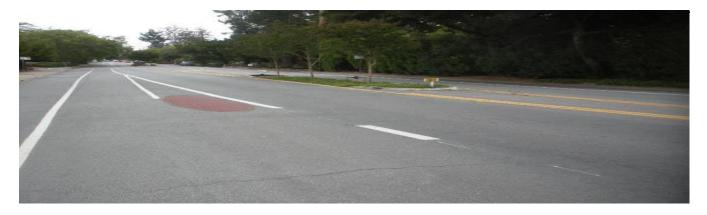


The Transportation Enhancements project is used for various traffic engineering studies, traffic modeling, traffic data collection, and miscellaneous roadway improvements. Typical capital improvements funded through the Transportation Enhancements project include signage & striping improvements to enhance bicycle or pedestrian safety, improve roadway geometry or delineation, traffic signal timing changes, or traffic signal modifications. This project will also help advance unplanned traffic study needs throughout the year to help the City advance opportunities for future grant fund opportunities.

Transportation-Pedest	Transportation-Pedestrian/Bicycle Safety							
TS - 01013	Priority: Health & Safety	Project Lead: M. Lee						
Initial Funding Year:	Planned Start Date:	Target Completion Date:						
FY 2014/2015	As Needed	TBD						
Project Status:		Operating Budget Impact:						
As Needed		None						

	Estimated Appropriated Project Balance	2021/22 Budget	2022/23 Planned	2023/24 Planned	2024/25 Planned	2025/26 Planned	Total
Project							
Estimates							
ANNUAL TRANSPORTATION ENHANCEMENT	216,313	75,000	75,000	75,000	75,000	75,000	591,313
Funding							
Source							
CIP	216,313	75,000	75,000	75,000	75,000	75,000	591,313
Gas Tax	-	-	-	-	-	-	_
General Fund	-	-	-	-	-	-	-
In-Lieu Park Fund	-	-	-		-	-	-
PEG Fees	-	-	-	-	-	-	-
Sewer	-	-	-	-	-	-	-
Equipment Replacement	-	-	-	-	-	-	-
Total	216,313	75,000	75,000	75,000	75,000	75,000	591,313

ANNUAL COLLECTOR STREET TRAFFIC CALMING



Traffic Impact Fees collected by the City help fund the Collector Street Traffic Calming program to allow for the installation of traffic calming measures to mitigate traffic on collector streets that result from private development.

Transportation-Pedestrian/Bicycle Safety							
TS - 01022	Priority: Asset Preservation	Project Lead: M. Lee					
Initial Funding Year:	Planned Start Date:	Target Completion Date:					
Annual	As Needed	TBD					
Project Status:	Expended as of March 31, 2021:	Operating Budget Impact:					
As Needed	\$540,274.70	TBD					

	Estimated Appropriated Project Balance	2021/22 Budget	2022/23 Planned	2023/24 Planned	2024/25 Planned	2025/26 Planned	Total
Project							
Estimates							
Annual Collector Street Calming	24,700	100,000	100,000	100,000	100,000	100,000	524,700
Funding Source							
Traffic Impact Fees	24,700	100,000	100,000	100,000	100,000	100,000	524,700
Total	24,700	100,000	100,000	100,000	100,000	100,000	524,700

UNIVERSITY AVE & MILVERTON RD SIDEWALK GAP CLOSURE PR



This project will fund the design phase of a sidewalk gap closure along the west side of University Ave to Milverton Road.

Transportation-Pedestrian/Bicycle Safety								
TS - 01051 Priority: Asset Preservation Project Lead: M. Lee								
Initial Funding Year:	Planned Start Date: Target Completion Date:							
FY 2018/2019	FY 2021/2022	FY 2022/2023						
Project Status:		Operating Budget Impact:						
Not Started		Increased Maintenance Costs						

Estimated	2021/22	2022/23	2023/24	2024/25	2025/26	Total
Appropriated Project Balance	Budget	Planned	Planned	Planned	Planned	

Project Estimates

UNIVERSITY AVE &	65,000	- 100,000	-	-	- 165,000
MILVERTON RD					
SIDEWALK GAP					
CLOSURE PROJECT					

Funding Source

Source							
CIP	65,000	-	100,000	-	-	-	165,000
Total	65,000	-	100,000	-	-	-	165,000

ANNUAL BICYCLE / PEDESTRIAN ACCESS IMPROVEMENTS



The Annual Bicycle & Pedestrian Improvements project is intended to implement individual projects from the Pedestrian Master Plan and Bicycle Master Plan studies. In 2019, the City will begin a Complete Streets Study that will include the development of conceptual plan line drawings for various streets around the city in efforts to accelerate projects from the Pedestrian and Bicycle Master Plans. Upon completion of the Complete Streets Study, this project will advance design plans to help the City compete for future grant fund programs and where feasible, construction projects. Data collection and technology to help track mobility changes will be identified and deployed where feasible to help measure the effectiveness of projects built for the community.

Transportation-Pedestrian/Bicycle Safety							
TS - 01052 Priority: Health and Safety Project Lead: M. Lee							
Initial Funding Year:	Planned Start Date:	Target Completion Date:					
Annual	Annual	Ongoing					
Project Status:		Operating Budget Impact:					
Annual		TBD					

Estimated	2021/22	2022/23	2023/24	2024/25	2025/26	Total
Appropriated Project Balance	Budget	Planned	Planned	Planned	Planned	

Project Estimates

ANNUAL 336,506 500,000 500,000 500,000 500,000 500,000 2,836,506 BICYCLE / PEDESTRIAN

ACCESS

Funding Sources

CIP	336,506	350,000	350,000	350,000	350,000	350,000	2,086,506
Traffic Impact Fees	-	100,000	100,000	100,000	100,000	100,000	500,000
TDA Article III	-	50,000	50,000	50,000	50,000	50,000	250,000
Total	336,506	500,000	500,000	500,000	500,000	500,000	2,836,506

FREMONT AVE PEDESTRIAN BRIDGE REHABILATION



The existing pedestrian bridge was constructed in the mid-1970s and provides, access to residents and commuters crossing Permanente Creek at Fremont Avenue. As a result of the community outreach efforts in 2009 for the Fremont Avenue vehicular bridge replacement project, concerns were voiced over this structure. In 2016, the feasibility study was conducted and concluded rehabilitation to be the most cost-effective and recommended alternative. Rehabilitation would include replacement of timber decking, replacement of structural blocking and cross bracing, replacement of endspans middle glulam stringers, replacement of timber railing, installation of a drainage system, and backfilling of the first span to repair scour damage and loss of backfill material. The existing bridge abutment will remain. The design phase of bridge rehabilitation began in March 2021, and construction is anticipated to complete in Spring 2022.

TS - 01055	Prio	rity: Asset Pres	servation		Project Lead	d: M. Lee		
Initial Funding Yea		Planned Start Date:				Target Completion Date:		
FY 2017/2018		2020/2021			Spring 2022			
Project Status:					Operating E	Budget Impac	:t:	
In Design					Decreased M	aintenance Co	sts	
	Estimated Appropriated Project Balance	2021/22 Budget	2022/23 Planned	2023/24 Planned	2024/25 Planned	2025/26 Planned	Total	
Project								
Estimates								
FREMONT AVE PEDESTRIAN BRIDGE REHABILATION	193,234	260,000	-			-	453,234	
Funding								
Source								
CIP	193,234	260,000	-		-	-	453,234	
Total	193,234	1 260,000	-			-	453,234	

Transportation-Streets/Roadways

FREMONT AVE PAVEMENT REHABILITATION

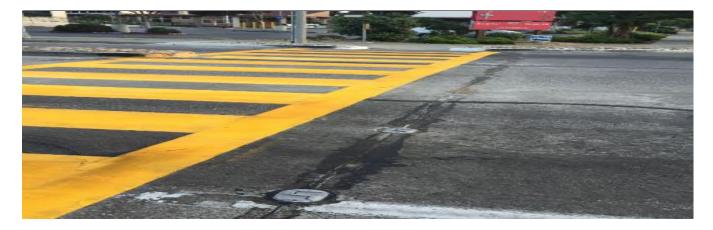


Fremont Avenue provides a direct east-west connection between the city between Sunnyvale and Foothill Expressway. Fremont Avenue also serves as a priority corridor for bicyclists and pedestrians due to adjacent schools in the area. This project will repair pavement failure areas on Fremont Avenue between Grant Road and the westerly city limit near the Stevens Creek Bridge. Repairs along adjacent multi-use pathways may be provided as well to help improve pedestrian and bicycle facilities.

Transportation-	offects/ I	Wauv	vays					
TS - 01056		Priorit	t y: Asset Pre	eservation		Project Lea	d: M. Lee	
Initial Funding Year	:	Plann	ed Start Dat	e:		Target Com	pletion Date	:
FY 2018/2019		FY 20	19/2020			Fall 2021		
Project Status:						Operating I	Budget Impa	ct:
Bid Advertisement						Decrease Ma	intenance Cos	sts
	Estimate Appropria Project Bal	ited	2021/22 Budget	2022/23 Planned	2023/24 Planned	2024/25 Planned	2025/26 Planned	Total
Project								
Estimates								
FREMONT AVE PAVEMENT	2,06	4,864	-		-	-	-	2,064,864
REHABILITATION								
Funding								
Sources								
CIP	11	9,000	-		-			119,000
OBAG		-				<u> </u>	<u> </u>	-
Total	2,18	3,864	-	-	-		-	2,183,864

Transportation-Streets/Roadways

IN-ROAD LIGHT SYSTEM MAINTENANCE



The City has existing pedestrian-activated in-pavement warning light systems in and around Downtown. The existing systems are past their useful life and failures in the equipment are starting to occur. This project will replace failed in-pavement lights and adjacent signs with flashing lights at the following locations:

- · San Antonio Road & Loucks Avenue
- · San Antonio Road & Pine Street
- · San Antonio Road & Mt Hamilton Avenue
- · San Antonio Road & Hillview Avenue
- · San Antonio Road & Hawthorne Avenue
- · San Antonio Road & Pepper Drive
- · San Antonio Road & Lyell Street
- · Almond Avenue & N Gordon Way

Transportation-Streets/Roadways							
TS - 01057	Priority: Asset Preservation	Project Lead: M. Lee					
Initial Funding Year:	Planned Start Date: Target Completion Date:						
FY 2018/2019	TBD	TBD					
Project Status:		Operating Budget Impact:					
In Design		Decrease Maintenance Costs					

	Estimated Appropriated Project Balance	2021/22 Budget	2022/23 Planned	2023/24 Planned	2024/25 Planned	2025/26 Planned	Total
Project							
Estimates							
IN-ROAD LIGHT SYSTEM MAINTENANCE Funding Source	75,000	300,000	-	-	-	-	375,000
CDBG	75,000	300,000	-	-	-		375,000
Total	75,000	300,000	-	-	-	-	375,000

INTERSECTION ACCESS BARRIER REMOVAL



The Intersection Access Barrier Removal project is used to remove barriers that impact accessibility to sidewalks or trails. Typical improvements include reconfiguration of rolled curbs to provide a smooth transition from the street to adjacent pedestrian pathways, removal or reconfiguration of bollards, or reconfiguration of trail entry points to better accommodate bicycle access. Currently this project is focused on removing rolled curbs and reconfiguration access to the Hetch Hetchy Trail at Estrellita Way.

Transportation-	Streets/Roa	ıdways						
TS - 01058	Pri	ority: Health	& Safety			Project Lead	d: M. Lee	
Initial Funding Year	: Pla	nned Start D	ate:			Target Com	pletion Date:	
FY 2018/2019	ТВ	D				TBD		
Project Status:						Operating I	Budget Impac	:t:
Not Started						None		
	Estimated Appropriated Project Balance			2/23 ined	2023/24 Planned	2024/25 Planned	2025/26 Planned	Total
Project								
Estimates								
INTERSECTION ACCESS BARRIER REMOVAL	280,00	00	-	-		-	-	280,000
Funding								
Source								
CDBG	280,00	00	-	-			-	280,000
Total	280,00	00	-	-		-	-	280,000

DIAMOND COURT RESURFACING



Currently, Diamond Court is a private street and the street pavement has been maintained by the residents over the years. Due to the lack of scheduled pavement maintenance, the condition of the pavement at Diamond Court is deteriorating and needs a full depth section reconstructions treatment. The improvement of this project include, but are not limited to, removing the full section of existing asphalt pavement, removing 6" of dirt, installing 6" of aggregate base, installing 3" of hot mixed asphalt, installing a storm drain inlet and adjusting utilities manholes. Conforming to private driveways can also be included in this project.

Transportation-Streets/Roadways								
TS - 01059	Priority: Health & Safety	Project Lead: V. Chen						
Initial Funding Year:	itial Funding Year: Planned Start Date: Target Completion Date:							
FY 2019/2020	TBD	TBD						
Project Status:		Operating Budget Impact:						
Not Started		None						

	Estimated Appropriated Project Balance	2021/22 Budget	2022/23 Planned	2023/24 Planned	2024/25 Planned	2025/26 Planned	Total
Project							
Estimates							
DIAMOND COURT RESURFACING	200,000	-	-	-	-	_	200,000
Funding							
Sources							
CIP	100,000	-	-	-	-	-	100,000
Residents	100,000	-	-	-	-	-	100,000
Total	200,000	-	-	-	-	-	200,000

SR2S IMPROVEMENTS MAP RECOMMENDATIONS



The Complete Streets Master Plan is developing a list of school-focused signage and striping improvements along Suggested Routes to Schools in the City. This project will be used to implement signage and striping improvements identified as part of the Complete Streets Master Plan - safe routes to school planning efforts. Improvements will be built over a two-year period following adoption of the Complete Streets Master Plan.

Transportation-Pedestrian/Bicycle Safety								
TS-01060	Priority: Health & Safety	Project Lead: M. Lee						
Initial Funding Year:	Planned Start Date:	Target Completion Date:						
FY 2021/2022	TBD	TBD						
Project Status:		Operating Budget Impact:						
Not Started		Increased Maintenance Costs						

Estimated	2021/22	2022/23	2023/24	2024/25	2025/26	Total
Appropriated Project Balance	Budget	Planned	Planned	Planned	Planned	

Project Estimates

SR2S Improvements - 300,000 200,000 - - 500,000 Map

Recommendations

Funding Source

Traffic Impact Fees	-	300,000	200,000	-	-	-	500,000
Total	-	300,000	200,000	-	-	-	500,000

FOOTHILL EXPRESSWAY WIDENING FROM HOMESTEAD ROAD TO I-280 OVERPASS (DESIGN)



The Valley Transportation Authority – 2016 Measure B Program includes a recommended project to widen Foothill Expressway between Homestead Road and I-280. This project will help the County of Santa Clara partially fund the design phase for the widening project, so the project is shovel-ready and more competitive for the use of future Measure B 2016 construction funds.

Transportation-Pedestrian/Bicycle Safety								
TS-01061	Priority: Health & Safety	Project Lead: M. Lee						
Initial Funding Year:	Planned Start Date:	Target Completion Date:						
FY 2021/2022	FY 2022/2023	TBD						
Project Status:		Operating Budget Impact:						
Not Started		Increased Maintenance Costs						

Not Started					_	intenance Cos	
	Estimated Appropriated Project Balance	2021/22 Budget	2022/23 Planned	2023/24 Planned	2024/25 Planned	2025/26 Planned	Total
Project Estimates							
Foothill Expy. Widening Between Homestead & I- 280	-		250,000	-	_	-	250,000
Funding Source							
CIP	-		250,000	-		-	250,000
Total	-		250,000	-	-	-	250,000

ANNUAL SEWER SYSTEM REPAIR PROGRAM



The 2013 Sanitary Sewer Master Plan Update recommended replacement of segments of pipes located at various locations throughout the City that are included in the 30-day focused cleaning schedule that have severe sags. Such sags can cause accumulation of debris and grease which necessitates frequent cleaning.

Wastewater SystemsSewer								
WW - 01001	Priority: Asset Preservation	Project Lead: T. Nguyen						
Initial Funding Year:	Planned Start Date: Target Completion Date:							
Annual	Annual	Annual						
Project Status:		Operating Budget Impact:						
Annual		Decreased Emergency Repairs						

	Estimated Appropriated Project Balance	2021/22 Budget	2022/23 Planned	2023/24 Planned	2024/25 Planned	2025/26 Planned	Total
Project							
Estimates							
ANNUAL SEWER	859,418	630,000	640,000	650,000	660,000	670,000	4,109,418
SYSTEM REPAIR PROGRAM							
PROGRAM							
Funding							
Source							
Sewer	859,418	630,000	640,000	650,000	660,000	670,000	4,109,418
Total	859,418	630,000	640,000	650,000	660,000	670,000	4,109,418

ANNUAL STRUCTURAL REACH REPLACEMENT



The 2013 Sanitary Sewer Master Plan Update recommended replacement of segments of pipes at various locations throughout the City that typically have multiple moderate-to-severe structural defects. The areas selected for replacement were identified by closed circuit video inspection. The project to repair these segments began in FY 2013/14.

Wastewater Sys	temsSev	ver						
WW - 01002		Priority: Asset Preservation				Project Lead	: A. Trese	
Initial Funding Year	r:	Planne	ed Start Date:			Target Comp	oletion Date:	
Annual		Annua	1			Annual		
Project Status:						Operating Bu	idget Impact	:
Annual						Decreased En	nergency Repa	irs
	Estimato Appropria Project Bal	ited	2021/22 Budget	2022/23 Planned	2023/24 Planned	2024/25 Planned	2025/26 Planned	Total
Project								
Estimates								
ANNUAL STRUCTURAL REACH REPLACEMENT	1,11	7,369	800,000	800,000	800,000	800,000	800,000	5,117,369
Funding								
Source								
Sewer	1,11	7,369	800,000	800,000	800,000	800,000	800,000	5,117,369
Total	1,11	7,369	800,000	800,000	800,000	800,000	800,000	5,117,369

ANNUAL ROOT FOAMING



The Sewer Master Plan Update recommends that an annual project be performed to chemically remove invasive tree roots within sewer mains. Chemical root removal products currently on the market provide protection from future root growth for two to three years following application.

Wastewater System	nsSewer						
WW - 01003	Priority	: Asset Prese	ervation		Project Lead:	M. Hern	andez
Initial Funding Year:	Planned	d Start Date:			Target Comp	letion Date:	
Annual	Annual				Annual		
Project Status:					Operating Bu	dget Impac	et:
Annual					Decreased Em	ergency Rep	airs
P	Estimated Appropriated roject Balance	2021/22 Budget	2022/23 Planned	2023/24 Planned		2025/26 Planned	Total
Project							
Estimates							
ANNUAL ROOT FOAMING	-	200,000	200,000	200,000	200,000	200,000	1,000,000
Funding Source							
Sewer	-	200,000	200,000	200,000	200,000	200,000	1,000,000
Total	-	200,000	200,000	200,000	200,000	200,000	1,000,000

ANNUAL CIPP CORROSION REHABILITATION



This project consists of work to repair pipe corrosion using the cured-in-place pipe (CIPP) repair method for the trunk sewer. The pipe sizes range from 24-inches to 42-inches, which are the largest pipe diameter sections in the system that deliver sewage to the Palo Alto Regional Water Quality Control Plant. The trunk sewer rehabilitation is prioritized to rehabilitate the reaches that are most corroded as determined from inspections of the trunk sewer pipe.

Wastewater Syst	emsSew	er						
WW - 01005]	Priority: Asset Preservation				Project Lead	: A. Trese	
Initial Funding Year	:	Planne	d Start Date	:		Target Comp	oletion Date:	
Annual	1	Annual				Annual		
Project Status:						Operating B	udget Impac	t:
Annual						Decreased En	nergency Repa	airs
	Estimate Appropriat Project Bala	ed	2021/22 Budget	2022/23 Planned	2023/24 Planned	2024/25 Planned	2025/26 Planned	Total
Project								
Estimates								
ANNUAL CIPP CORROSION REHABILITATION	473	3,925	465,000	480,000	500,000	520,000	535,000	2,973,925
Funding								
Source								
Sewer	473	,925	465,000	480,000	500,000	520,000	535,000	2,973,925
Total	473	,925	465,000	480,000	500,000	520,000	535,000	2,973,925

ANNUAL FATS, OILS, GREASE PROGRAM (FOG)



A fats, oil and grease (FOG) program is critical to the operation of a sewer system. This project provides funding for inspections and follow-up and to educate customers on best management practices to prevent sewer back-ups resulting from FOG being deposited into drains and ultimately to the sewage collection system.

Wastewater System	nsSewer						
WW - 01006	Priority	Project Lead:	A. Trese				
Initial Funding Year:	Planned	Start Date:			Target Compl	letion Date:	
Annual	Annual				Annual		
Project Status:					Operating Bu	dget Impact	:
Annual					Decreased Mai	ntenance Cos	ts
	Estimated	2021/22	2022/23	2023/24	2024/25	2025/26	Total
	Appropriated	Budget	Planned	Planned	Planned	Planned	
1	Project Balance						
Project							
Estimates							
ANNUAL FATS,	66,566	66,000	68,000	70,000	72,000	74,000	416,566
OILS, GREASE							
PROGRAM (FOG)							
Funding							
Source							
Sewer	66,566	66,000	68,000	70,000	72,000	74,000	416,566
Total	66,566	66,000	68,000	70,000	72,000	74,000	416,566

ANNUAL GIS UPDATES



Current and updated maps are critical to the operation and maintenance of the collection system. The maps are used when maintenance crews respond to sewer problem calls and by engineers designing capital projects. This project will update the City's GIS with information from new capital projects, inspection and maintenance data.

Wastewater SystemsSewer								
WW - 01008	Priority: Efficiency/Cost Savings	Project Lead: V. Woo						
Initial Funding Year:	Planned Start Date:	Target Completion Date:						
Annual	Annual	Annual						
Project Status:	Expended as of March 31, 2021:	Operating Budget Impact:						
Annual	\$13,297.35	Improved Staff Productivity						

	Estimated Appropriated Project Balance	2021/22 Budget	2022/23 Planned	2023/24 Planned	2024/25 Planned	2025/26 Planned	Total
Project							
Estimates							
ANNUAL GIS UPDATES	319,911	66,000	68,000	70,000	72,000	74,000	669,911
Funding							
Source							
Sewer	319,911	66,000	68,000	70,000	72,000	74,000	669,911
Total	319,911	66,000	68,000	70,000	72,000	74,000	669,911

SEWER SYSTEM MANAGEMENT PLAN UPDATE



In accordance with State requirements, this project will update the City of Los Altos Sewer System Management Plan. The updating is typically done by a sewer management consultant. Update of the SSMP will be based on State Water Resources Control Board (SWRCB) general waste discharge requirements.

WW - 01009		Prior Asset Asset Preservation				Project Lead: T. Nguyen			
Initial Funding Yea	r:	Planned Start Date:			Target Completion Date:				
FY 2021/2022		FY 2021	FY 2021/2022 2021						
Project Status:						Operating B	udget Impact:		
Not Started		None							
	Estin Approj Project	oriated	2021/22 Budget	2022/23 Planned	2023/24 Planned	2024/25 Planned	2025/26 Planned	Total	
Project									
Estimates									
SEWER SYSTEM MANAGEMENT PLAN UPDATE		50,000	25,000	-	-		75,000	150,000	
Funding									

50,000

50,000

25,000

25,000

Wastewater Systems--Sewer

Source

Sewer

Total

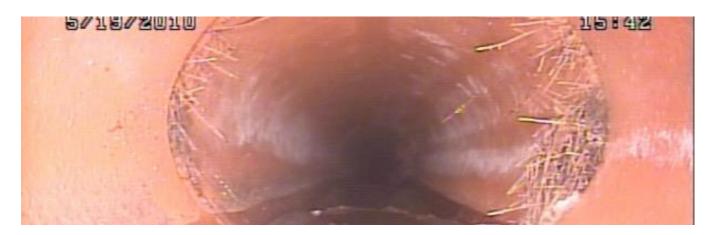
150,000

150,000

75,000

75,000

SANITARY SEWER VIDEO INSPECTION



As sewer system networks age, the risk of deterioration, blockages, and collapses becomes a major concern. Cleaning and inspecting sewer lines are essential to maintaining a properly functioning system; these activities further a community's reinvestment into its wastewater infrastructure. Inspection programs are required to determine current sewer conditions and to aid in planning a maintenance strategy. Video inspections are the most frequently used, most cost efficient, and most effective method to inspect the internal condition of a sewer.

The 2013 Sanitary Sewer Master Plan Update recommends full video inspection of the sanitary sewer system every 5 years. Current video inspection data was last collected between 2002 and 2012.

Wastewater Systems-	Sewer							
WW - 01011	Priori	Priority: Asset Preservation				1: T. Nguy	en	
Initial Funding Year:	Plann	ed Start Date			Target Completion Date:			
FY 2018/2019	FY 202	FY 2020/2021 2024						
Project Status:					Operating B	Budget Impac	ct:	
Not Started			Decreased Emergency Re			mergency Rep	airs	
App	timated propriated ct Balance	2021/22 Budget	2022/23 Planned	2023/24 Planned	•		Total	
Project								
Estimates								
SANITARY SEWER	467,997	430,000	-	440,000	-	-	1,337,997	
VIDEO								
INSPECTION								
Funding								
Source								
Sewer	467,997	430,000	-	440,000	-	-	1,337,997	
Total	467,997	430,000	-	440,000	_	_	1,337,997	

ADOBE CREEK SEWER MAIN REPLACEMENT



This project scope includes replacing, and for some segments realigning, 53 sewer main segments, located along or near Adobe Creek. This compromises a total of 6,580 linear feet of pipe replacement. The existing 6-inch and 8-inch pipes will be replaced with new 8-inch pipe to increase capacity. The sewer line segments identified for this project are located near the City's border with the Town of Los Altos Hills, north of Manresa Avenue and south of Edith Avenue.

Wastewater Syste	emsSew	er							
WW - 01012 Priority: Asset Preservation					Project Lead	Project Lead: T. Nguyen			
Initial Funding Year:		Planne	d Start Date:			Target Comp	oletion Date:		
FY 2020/21		FY 2022	2/2023			Annual			
Project Status:						Operating Bu	udget Impact:		
Design						Decreased En	nergency Repairs		
	Estimate Appropriat Project Bala	ted	2021/22 Budget	2022/23 Planned	2023/24 Planned	2024/25 Planned	2025/26 Planned	Total	
Project									
Estimates									
ADOBE CREEK SEWER MAIN REPLACEMENT	692	2,298	-	2,000,000	-	-	2,000,000	4,692,298	
Funding									
Source									
Sewer	692	2,298	-	2,000,000	-		2,000,000	4,692,298	
Total	692	2,298	-	2,000,000	-		2,000,000	4,692,298	

EQUIPMENT REPLACEMENT LISTING

FY2021/22 EQUIPMENT REPLACEMENT

PUBLIC SAFETY

Patrol Vehicle Automated License Plate Reader Replacement	\$ 25,000
Police Radio/Phone Recording Equipment	\$ 60,000
Patrol Vehicles (2)	\$ 122,000
Unmarked Police Vehicle	\$ 42,500
Traffic Division RIPA Collection Devices	\$ 23,000
MAINTENANCE SERVICES	
Parks Division Utility Truck	\$ 45,000
Parks Division Van	\$ 40,000
FY2021/22 TOTAL	\$ 357,500

EQ

EQUIPMENT REPLACEMENT LISTING

FY2022/23 EQUIPMENT REPLACEMENT

PUBLIC SAFETY

Patrol Vehicles (3)	\$ 187,500
Unmarked Police Vehicles (2)	\$ 87,000
RECREATION & COMMUNITY SERVICES	
Passenger Car (EV)	\$ 37,000
MAINTENANCE SERVICES	
Streets Division Bucket Truck	\$ 65,000
FY2022/23 TOTAL	\$ 376,500